

2009 Retail Trade Analysis Report



**Glencoe &
McLeod County,
Minnesota**

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Introduction

The University of Minnesota Extension has developed this retail trade analysis program to assist in the economic development of Minnesota towns and cities. These reports are available for all Minnesota counties, for most cities above 5,000 population and for a few cities smaller than 5,000 population. The retail sector of each jurisdiction can be evaluated by comparing its trends to those of other similar jurisdictions. Business people and economic development officials can use measures such as pull factors and leakages to determine the need and feasibility of new retail businesses.

Data Sources

Most of the data in the analysis are based on annual reports of Minnesota retail and use tax, published by the Minnesota Department of Revenue. The Department of Revenue published an annual report of sales and use tax by jurisdiction until 1996, at which time the reports were released biannually due to budget constraints. This analysis uses the available reports from 1990-1996, 1998, 2000, and 2003 through 2009. The reports interpolate data for the years in which data are not available. (See http://www.taxes.state.mn.us/taxes/legal_policy/research_reports/sales_use_statistics_main.shtml) The income data in this report are obtained from reports by Bureau of Economic Analysis (BEA). (See <http://www.bea.gov/regional/reis>) Population data are derived from the U.S. Census. (See <http://www.census.gov/popest/estimates.php>)

Sales and use tax permit holders file returns and remit taxes on either a monthly, quarterly or annual basis. Large businesses such as discount department stores whose tax is more than \$500 per month are required to file on a monthly basis, while medium sized businesses whose sales tax collections are less than \$500 per month, are required to file on a quarterly basis and small businesses with sales tax collections less than \$100 per month would most likely file on an annual basis.

Definition of Terms

Gross Sales

Gross sales include taxable sales and exempt sales for businesses holding sales and use tax permits. This is the most inclusive indicator of business activity for the reporting jurisdictions but it can be misleading when used in comparisons. At times commodity items (like gasoline), that are not taxable, can have large price variations, creating huge swings in gross sales.

Taxable Sales

Taxable sales are the amount of sales subject to sales tax. Taxable sales exclude exempt items, items sold for resale, items sold for exempt purposes and items sold to exempt organizations. For more information on what is taxed in Minnesota, see "Minnesota Sales and Use Tax Instruction Booklet" available on the web at http://www.taxes.state.mn.us/taxes/sales/instructions/st_bk07.pdf

Current and Constant Dollar Sales

Current dollar (or "nominal dollar") sales are sales as reported by the state. No adjustment has been made for price inflation. In general this measure of sales is not satisfactory for comparisons over long periods of time since it does not account for changes in population, inflation, or the state's economy. Constant dollar (or "real dollar") sales reflect changes in price inflation by adjusting current dollar sales with the Consumer Price Index (CPI). Constant dollar sales indicate the real sales level with respect to a base year. This is a more realistic method of evaluating sales over time than current dollar comparisons, but still does not take into consideration changes in population or changes in the state's economy.

Number of businesses

The number of sales and use tax permit holders who filed one or more tax returns for the year are reported as the number of businesses.

Reporting Period

The reporting periods in this report are calendar years. For example, the sales reported for the year 2000 are for the period, January 1, 2000 to December 31, 2000.

Per Capita Sales

Per capita (or “per person”) sales are calculated by dividing current dollar sales by the population estimate. In areas where population is subject to substantial change, this is a more satisfactory measure of sales activity than sales alone. However, it still does not reflect changes in the state economy.

Pull Factor

The pull factor was developed by Dr. Ken Stone, an economist from Iowa State University Extension Service to provide a precise measure of sales activity in a locality. It is derived by dividing the per capita current dollar sales of a city or county by the per capita sales for the state. For example, if a city's per capita sales are \$20,000 per year and the state per capita sales are \$10,000 per year, the pull factor is 2.0 ($\$20,000 \div \$10,000$). The interpretation is that the city is selling to 200 percent of the city population.

Pull factors are good measures of sales activity because they reflect changes in population, inflation, and the state economy. Pull factors are available through the Extension Service for total taxable sales for all cities with reported sales (generally, cities with a population of 5,000 or more) since 1990. The pull factors listed in this report are not adjusted for differing income levels in different communities; they are simply the ratio of local per person sales to the state average. Income levels are accounted for in the expected sales and potential sales formulas, described below.

Typical Pull Factor

The typical pull factor is a pull factor that represents the “norm” for cities within a population group. It is an average for cities within a population group taking into account any outliers in the group.

Personal Income

Personal income is defined as the income received by, or on behalf of, all the residents of the county (state) from all sources. Personal income is the sum of wage and salary disbursements, supplements to wages and salaries (e.g., contributions to retirement funds, health plans, life insurance policies), proprietors' income, rental income, personal dividend income, personal interest income, and personal current transfer receipts to persons (e.g. receipts of Social Security, disability, worker's compensation, Medicare/Medicaid, food stamps, etc.) less contributions for government social insurance (e.g. Social Security, Medicare). (For more details, see http://www.bea.gov/regional/pdf/spi2005/alternative_measures.pdf).

Index of Income

This index provides a relative measure of income, calculated by dividing local per capita income by state per capita income. The base is 1.00. For example, an index of income of 1.20 indicates that per capita income in the area is 20 percent above the state average.

Expected Sales

Expected sales is a retail performance benchmark. It is an estimate of the sales level a town would achieve if it were performing on par with Minnesota towns of a similar size. In addition to population and income variables, expected sales incorporates the typical strength of comparable communities via the *typical pull factor*. Expected sales is the product of city population, state per capita sales, the index of income and the typical pull factor. For example, if a city has a population of 5,000, the state per capita sales are \$9,000, the typical pull factor is 1.30, and the index of income is 1.03, expected sales is approximately \$60 million per year ($5,000 \times \$9,000 \times 1.30 \times 1.03$). This provides a means of comparing what is expected for a city of a certain size to what is actually happening.

Potential Sales

Potential sales is an estimate of the amount of money that is spent on retail goods and services by residents of a county. It is the product of county population, state per capita sales and the index of income. The potential sales concept for counties is similar to the expected sales calculations for towns. However, potential sales does not utilize a measure of average pulling power (like the *typical pull factor* that is used in the expected sales equation). Since a county is a relatively large region within which retail business takes place, counties are compared without adjustments for trade area size.

Variance Between Actual and Expected Sales (Surplus or Leakage)

The variance between actual and expected sales is how much retail sales differ from the "norm" (i.e., the amount above or below the standard established by the expected sales formula). When actual sales exceed expected sales, we say the city has a "surplus" of retail sales. When actual sales fall short of expected sales, we say the city has a retail sales "leakage". The set of similarly-sized cities in Minnesota is the "peer group" to which the comparison is being made. Discrepancies between expected and actual sales occur for a variety of reasons.

Proximity to larger population centers, management, marketing, and transportation patterns are just a few factors that can cause the retail sales of a particular town to deviate substantially from expected sales. It is important that decision-makers consider these influences when constructing policies, plans, or projects. The surplus or leakage is expressed in dollars, percentages, and customer equivalents. The use of the analysis will dictate which measure best conveys the information, though all are equivalent. In the case of leakages, the dollar amount is usually the easiest to use since it immediately conveys the potential sales for new businesses.

Trade Area Population Gain or Loss

The trade area population gain or loss translates the percentage amount of surplus or leakage of retail sales into an estimate of the number of customers gained or lost in the trade area. It is calculated by multiplying the percent surplus or leakage by the population estimate for the city or county. For example, if a city with 10,000 residents had a retail sales surplus of 20%, the trade area population gain would be 2,000. Adding this number to the city's population gives an estimate of the population size of the city's trade area.

Cautions

Gross Sales

Gross sales is a comprehensive measure of business activity, but readers should be aware that the numbers in this report are self-reported by holders of sales and use tax reports. Furthermore, the gross sales are not audited by the State of Minnesota. It is believed that the gross sales figures are generally reliable, but there is the possibility of distortions, especially in smaller cities where misreporting may have occurred.

Misclassification

Holders of sales and use tax permits select the North American Industry Classification System (NAICS) category that best fits their business. Regardless of who makes this classification, errors are occasionally made. Also, sometimes a business will start out as one type of business, but may evolve over time to a considerably different type of business. Misclassifications can distort sales among business categories, especially in smaller towns. For example, a furniture store that is classified as a general merchandise store, will under-report the sales in the furniture store category and over-report the sales in the general merchandise category.

Suppressed Data

The sales data for merchandise categories that have less than four reporting firms are not reported. This is a measure taken by most states to protect the confidentiality of sales tax permit holders. The sales for suppressed categories are placed into the miscellaneous category and are included in total sales.

Consolidated Reporting

Vendors doing business at more than one location in Minnesota have the option of filing a separate return for each location or filing one consolidated return for all locations. The consolidated return shows, for each business establishment, the sales made, tax due and location by city and county. Data for the establishments of consolidated filers are combined with data for single-location filers to produce the figures in this report. Occasionally consolidated reports may not be properly deconstructed and all the sales for a company may be reported for one town or city. Whenever misreporting is discovered, contacts are made with the Minnesota Revenue Department to clarify the situation.

Changes Between 2000 and 2003

For fiscal year 2003, the Minnesota Department of Revenue implemented two major changes to improve their reporting of sales and use tax data. First, they adopted a geo-coding system, which accurately identifies the location of all business reporting sales and use tax to the state rather than relying on the businesses' postal addresses. One effect of this change is a movement of sales between neighboring cities (and in some cases, counties) in the year 2003. Thus, in several of the suburbs of Minneapolis and St. Paul and in cities such as Hermantown, which is adjacent to Duluth, the data show large increases in retail sales between 2000 and 2003, a substantial portion of which is due to the re-coding of business location and not to actual growth in sales.

The second change implemented by the Department of Revenue in 2003 was a shift from the Standard Industrial Classification system (SIC codes) to the North American Industry Classification System (NAICS codes). This switch does affect the comparability of the data series prior to 2000 with that of 2003 (and beyond), especially for merchandise categories. Overall retail and services sales are highly comparable over time. In many cases, the merchandise categories for the data prior to 2003 are very closely related to the new categories. For example, approximately 97% of the 2003 statewide sales in the general merchandise category were accounted for by firms also classified as general merchandise under the SIC system. In other cases, the correspondence is less straightforward. For example, only 56% of 2003 statewide sales in the Food and Beverage store category were accounted for by firms classified as Food Stores under the older classification system; 41% of 2003 Food store sales were accounted for by firms previously categorized as Miscellaneous Retail.

The NAICS system does provide greater detail and introduces some new sectors, such as Retail Electronics. Over time, these changes will improve the information available for retail trade analysis. For additional information, please see www.taxes.state.mn.us/taxes/legal_policy/other_supporting_content/salesuse_%202003_statistics_introduction.shtml.

Changes Starting in 2006

The Sales and Use Tax Statistics report for 2006 uses a slightly different methodology than in previous years. Rather than basing the report on the year in which sales were made (as was true in earlier reports), the 2006 report is based on when returns were processed. To best approximate the economic activity for calendar year 2008, this report includes all returns processed from February 2008 through January 2010. Returns are included in the report regardless of the date of sale.

Glencoe Retail Trade Overview

Total Taxable and Gross Retail Sales

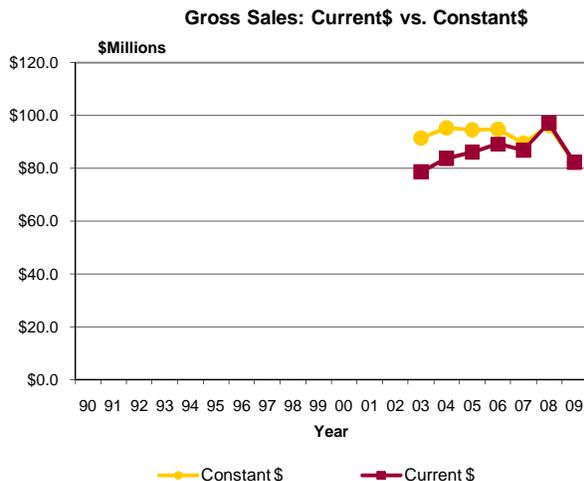
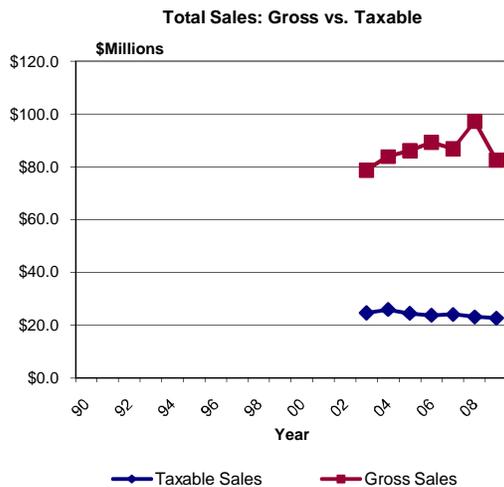
The table below presents gross and taxable retail and services sales for Glencoe from 1990 through 2008. Taxable sales in Glencoe declined 4.4 percent from 2005 to 2008, while the number of firms fell 7.1 percent. Statewide, taxable sales increased 7.1 percent over the same time period and the number of firms rose 3.7 percent. The per capita sales and pull factor data in this table are based on taxable sales, the more verified sales measure.

#N/A

Year	Estimated Population	Current Dollars		Constant 2009 Dollars		Number of Firms	Per Capita Sales	Pull Factor
		Gross Sales* (\$millions)	Taxable Sales (\$millions)	Gross Sales* (\$millions)	Taxable Sales (\$millions)			
1990	4,750	NA	NA	NA	NA	NA	NA	NA
1991	4,797	NA	NA	NA	NA	NA	NA	NA
1992	4,845	NA	NA	NA	NA	NA	NA	NA
1993	4,882	NA	NA	NA	NA	NA	NA	NA
1994	4,983	NA	NA	NA	NA	NA	NA	NA
1995	5,002	NA	NA	NA	NA	NA	NA	NA
1996	5,038	NA	NA	NA	NA	NA	NA	NA
1997	5,037	NA	NA	NA	NA	NA	\$0	NA
1998	5,096	NA	NA	NA	NA	NA	NA	NA
1999	5,158	NA	NA	NA	NA	NA	\$0	NA
2000	5,453	#N/A	#N/A	NA	NA	NA	NA	NA
2001	5,482	NA	NA	NA	NA	NA	\$0	NA
2002	5,500	NA	NA	NA	NA	NA	\$0	NA
2003	5,534	\$78.73	\$24.60	\$91.54	\$28.60	97	\$4,445	0.50
2004	5,534	\$83.88	\$25.97	\$95.32	\$29.52	110	\$4,694	0.51
2005	5,547	\$86.23	\$24.52	\$94.76	\$26.95	105	\$4,421	0.46
2006	5,627	\$89.27	\$23.80	\$94.97	\$25.31	98	\$4,229	0.44
2007	5,577	\$86.92	\$24.11	\$89.61	\$24.86	109	\$4,324	0.44
2008	5,553	\$97.26	\$23.24	\$96.30	\$23.01	97	\$4,184	0.44
2009	5,511	\$82.48	\$22.76	\$82.48	\$22.76	105	\$4,129	0.46
9 yr Change '00 to '09	1.1%	NA	NA	NA	NA	NA	NA	NA
3 yr Change '06 to '09	-2.1%	-7.6%	-4.4%	-13.2%	-10.1%	7.1%	-2.4%	4.7%

*Gross sales figures are self-reported by firms and not audited by the Dept. of Revenue for accuracy.

Glencoe: Total Retail Sales

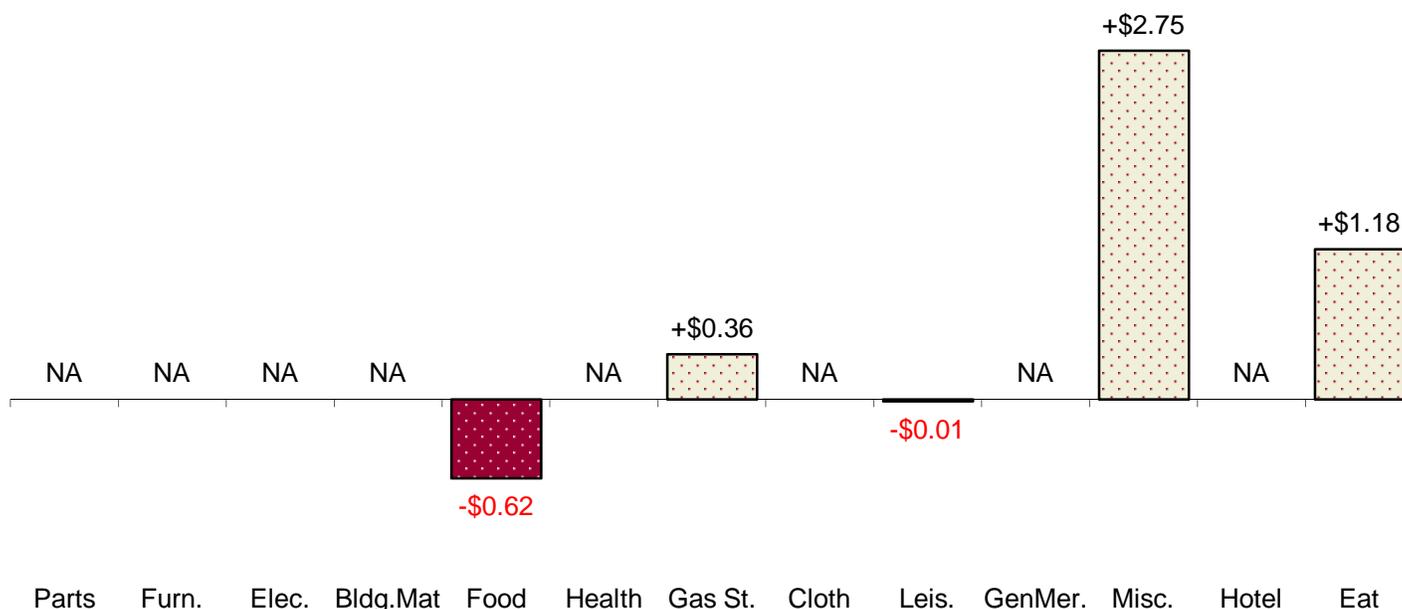


Glencoe Components of Change, 2006 to 2009

Category	Taxable Sales 2006	Taxable Sales 2009	Dollar Change	Percent Change
Vehicles & Parts	\$1,371,062	NA	NA	NA
Furniture Stores	NA	NA	NA	NA
Electronics	NA	NA	NA	NA
Building Materials	\$4,603,383	NA	NA	NA
Food, Groceries	\$5,428,066	\$4,807,413	-\$620,653	-11.43%
Health, Personal Stores	NA	NA	NA	NA
Gasoline Stations	\$953,687	\$1,309,327	+\$355,640	+37.29%
Apparel	NA	NA	NA	NA
Leisure Goods	\$66,264	\$53,024	-\$13,240	-19.98%
General Merchandise Stores	NA	NA	NA	NA
Miscellaneous Retail	\$4,491,031	\$7,236,762	+\$2,745,731	+61.14%
Accommodations	NA	NA	NA	NA
Eating & Drinking	+\$3,012,436	+\$4,195,811	+\$1,183,375	+39.28%
Total Retail and Services Sales	\$23,796,019	\$22,756,940	-\$1,039,079	-4.37%

Figures not adjusted for inflation.

Dollar Changes by Category (in Millions) 2006 to 2009

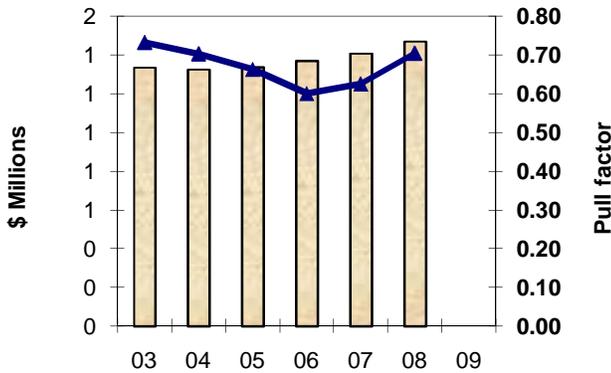


Recent Trends By Merchandise Category

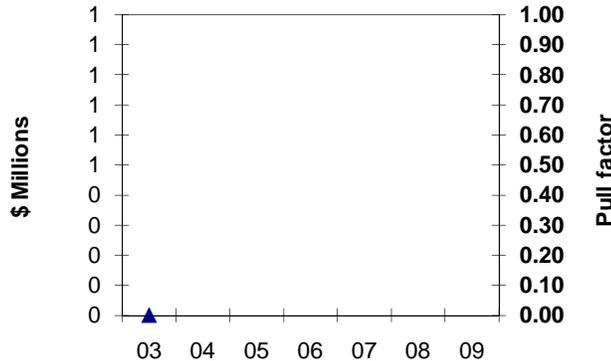
Glencoe



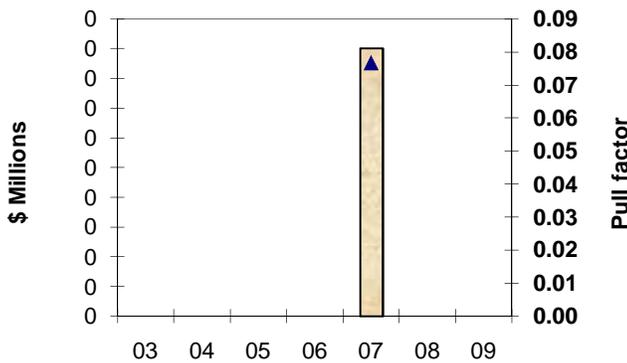
Vehicles & Parts



Furniture



Electronics



This page looks at several merchandise categories to chart the five-year trend in taxable sales and pull factor.

NA of Glencoe's taxable sales in 2009

Stores in the Motor Vehicle and Parts Dealers subsector retail motor vehicles and parts from fixed point-of-sale locations. This can include automobiles, campers, RV's, boats, out-board motors, sailboats, snowmobiles, motorcycles, and all terrain vehicles.

NA of Glencoe's taxable sales in 2009

Stores in the Furniture and Home Furnishings subsector retail new furniture and home furnishings from fixed point-of-sale locations. This can include bed stores, office furniture, carpet stores, window treatments, lamps, framing shops, linens, and kitchenware.

NA of Glencoe's taxable sales in 2009

Stores in the Electronics and Appliance subsector retail new electronics and appliances from point-of-sale locations. This can include household appliances, sewing machines, vacuum cleaners, computers, cameras, telephones, cell phones, televisions, and radios.

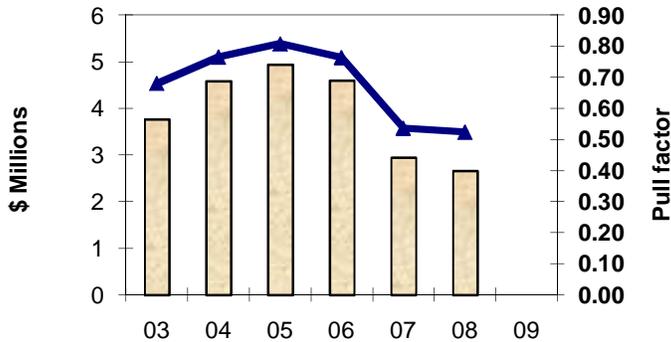
Recent Trends By Merchandise Category

Glencoe

This page looks at several merchandise categories to chart the five-year trend in taxable sales and pull factor.



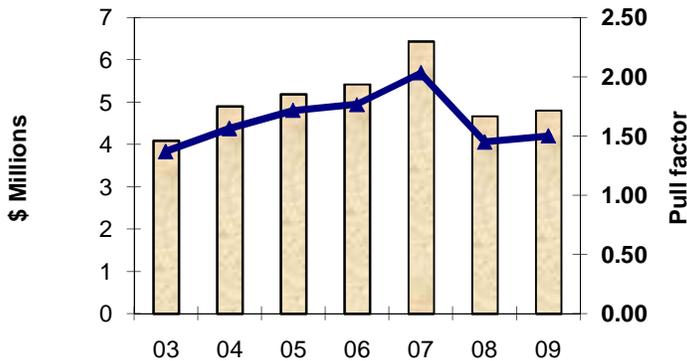
Building Materials



NA of Glencoe's taxable sales in 2009

Stores in the Building Material and Garden Equipment and Supplies Dealers subsector retail new building material and garden equipment and supplies. This includes home improvement centers and stores that sell paint, wallpaper, ceramic tile, fencing, windows, roofing, siding, hardware, and plumbing.

Groceries & Beverage Stores

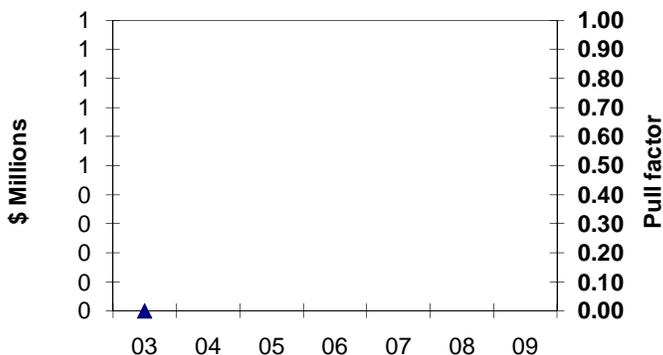


21.1% of Glencoe's taxable sales in 2009

Sales per capita are \$872

Stores in the Food and Beverage Stores subsector usually retail food and beverages merchandise from fixed point-of-sale locations. This can include grocery stores, liquor stores, bakeries, candy shops, butcher stores, meat markets, and produce markets.

Health, Pharmacy, Optical



NA of Glencoe's taxable sales in 2009

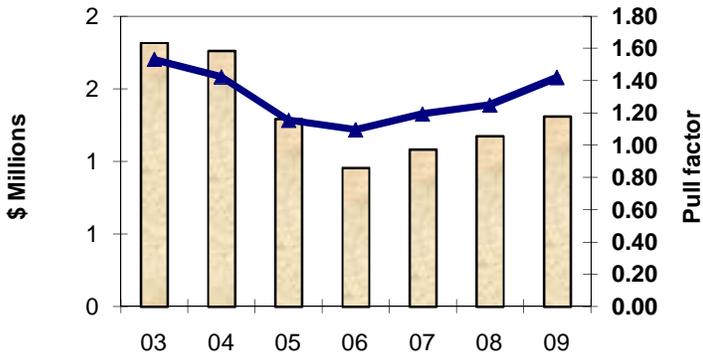
Stores in the Health and Personal Care Stores subsector retail health and personal care merchandise from fixed point-of-sale locations. This includes drug stores, health supplement stores, hearing aid stores, optical goods stores, cosmetic stores, medical supply stores,

Recent Trends By Merchandise Category

Glencoe



Gas/Convenience Stores

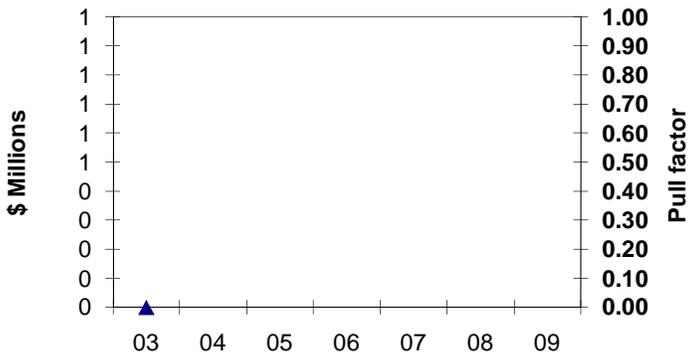


5.8% of Glencoe's taxable sales in 2008

Sales per capita are \$238

Stores in the Gasoline Stations subsector group establishments retailing automotive fuels (e.g., gasoline, diesel fuel, gasohol) and automotive oils and retailing these products in combination with convenience store items. This can include truck stops, C stores, marine service stations, and ordinary gas stations that sell automotive supplies.

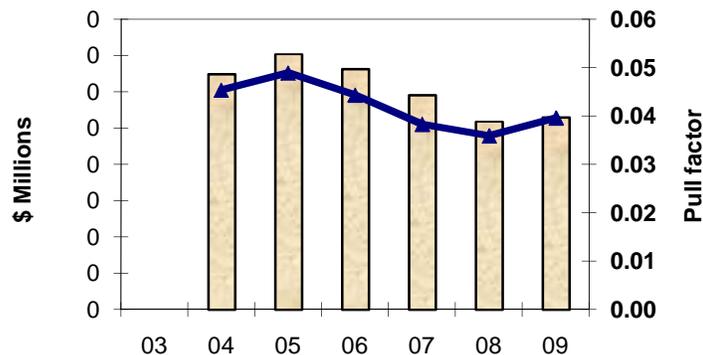
Clothing & Accessories



NA of Glencoe's taxable sales in 2008

Stores in the Clothing and Clothing Accessories Stores subsector retailing new clothing and clothing accessories. Besides clothing stores it includes shops that sell jewelry, shoes, luggage, handbags, wigs, ties, bridal gowns, furs, uniforms, T-shirts, baby clothing, swimsuits, and lingerie.

Sporting Goods/Hobbies



0.2% of Glencoe's taxable sales in 2008

Sales per capita are \$10

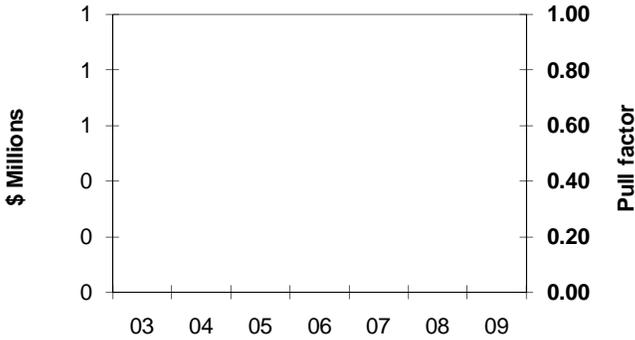
Stores in the Sporting Goods, Hobby, Book, and Music Stores subsector are engaged in retailing and providing expertise on use of sporting equipment or other specific leisure activities, such as needlework and musical instruments. Newstands also fit in this subsector.

Recent Trends By Merchandise Category

Glencoe



General Merchandise Stores

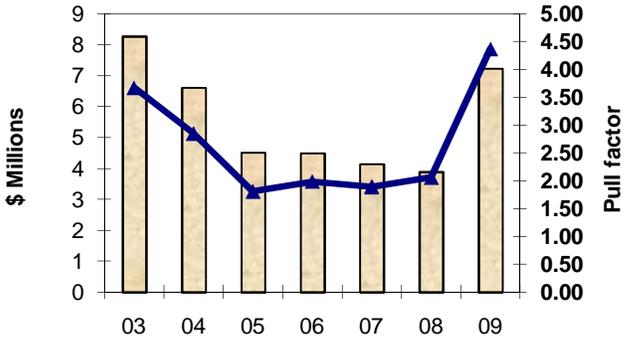


This page looks at several merchandise categories to chart the five-year trend in taxable sales and pull factor.

NA of Glencoe's taxable sales in 2009

Stores in the General Merchandise subsector retail new general merchandise and are unique in that they have the equipment and staff capable of retailing a large variety of goods from a single location. This includes department stores, superstores, dollar stores, and variety stores.

Miscellaneous & Previously Unreported

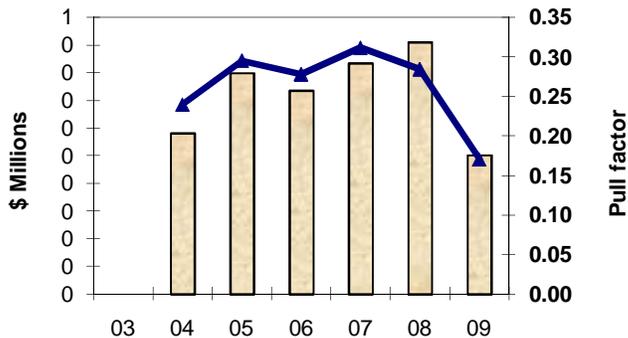


31.8% of Glencoe's taxable sales in 2009

Sales per capita are \$1313

Establishments such as florists, used merchandise stores, and pet and pet supply stores as well as other store retailers. Also, if a community had fewer than 4 stores in a previous sector, it was included in this category. This may cause unrealistically high Pull Factors.

Non-Store Retail



1.1% of Glencoe's taxable sales in 2009

Sales per capita are \$46

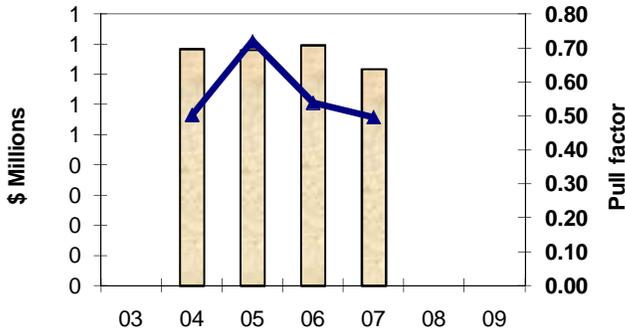
Mail-order houses, vending machine operators, home delivery sales, door-to-door sales, party plan sales, electronic shopping, and sales through portable stands (except food). Establishments engage in direct sale (nonstore) of products, such as home heating oil dealers and newspaper delivery are included in this subsector.

Recent Trends By Merchandise Category

Glencoe



Amusement



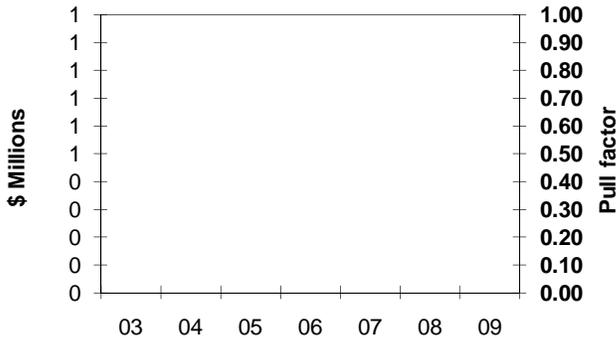
This page looks at several merchandise or service categories to chart the five-year trend in taxable sales and pull factor.

NA of Glencoe's taxable sales in 2009

Pull Factor 1.00 is \$288 sales per capita

Establishments include casinos, bowling lanes, water parks, amusement parks, arcades, bingo halls, golf courses, ski slopes, marinas, dance or fitness centers, recreational clubs, ice rinks, swimming pools, roller rinks, and the like.

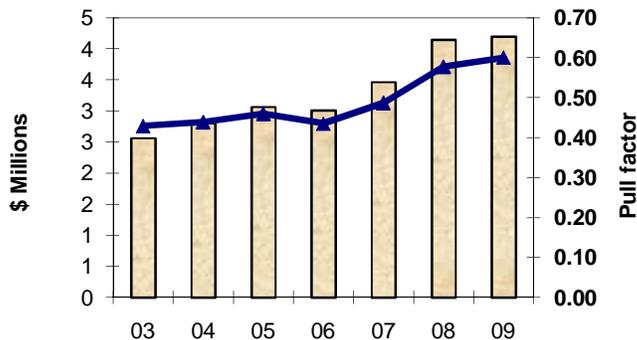
Accommodations



NA of Glencoe's taxable sales in 2009

These businesses provide provide lodging or short-term accommodations for travelers, vacationers, and others. Included are hotels, motels, lodges, bed & breakfasts, campgrounds, fraternities, boarding houses, and dormitories.

Eating & Drinking



18.4% of Glencoe's taxable sales in 2009

Sales per capita are \$761

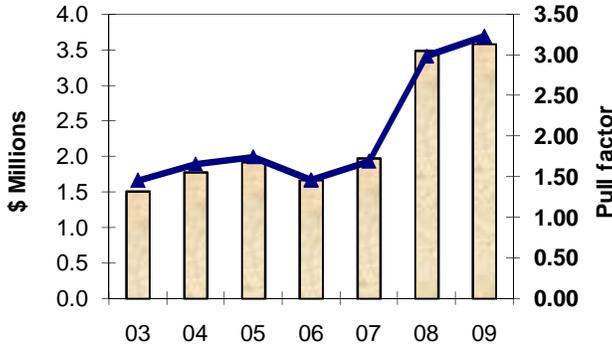
These businesses sell food at full-service or limited-service establishments. It includes cafeterias, bagel shops, ice cream parlors, snack bars, food service contractors, caterers, lunch wagons, and street vendors. It also includes bars, taverns, and nightclubs.

Recent Trends By Merchandise Category

Glencoe



Repair Businesses



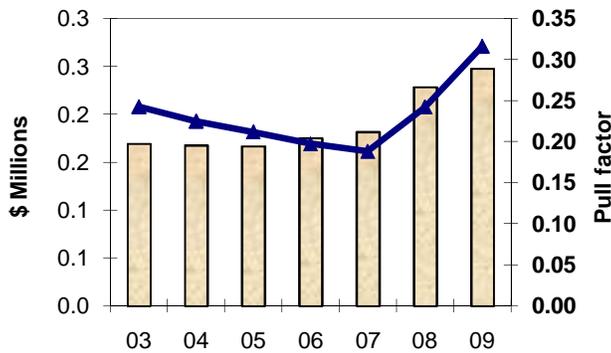
This page looks at several categories to chart the five-year trend in taxable sales and pull factor.

15.7% of Glencoe's taxable sales in 2009

Pull Factor 1.00 is \$210 sales per capita

*The Repair and Maintenance subsector restore machinery, equipment, and other products to working order. It does **not** include plumbers & electricitians. It does include repairs to autos, cameras, radio, television, computers, copiers, appliances, lawn mowers, specialized equipment, small engines, furnitures, shoes, guns, etc.*

Personal Service Providers



1.1% of Glencoe's taxable sales in 2009

Pull Factor 1.00 is \$170 sales per capita

Services performed include: personal care services; barber shops & beauty parlors; death care services; laundry and drycleaning services; and a wide range of other personal services, such as pet care (except veterinary) services, photofinishing services, temporary parking services, and dating services.

Historical Trends By Merchandise Category Glencoe

The following tables and charts depict pull factors in Glencoe from 1990 to 2000* by merchandise category. Pull factors are a measure of trade area size that provide a useful measure of changes over time because they account for changes in population and state-wide industry trends.

Category Descriptions

Building Materials: Includes retail establishments primarily engaged in selling lumber and other building materials; paint, glass, and wallpaper; hardware; nursery stock; and lawn and garden supplies.

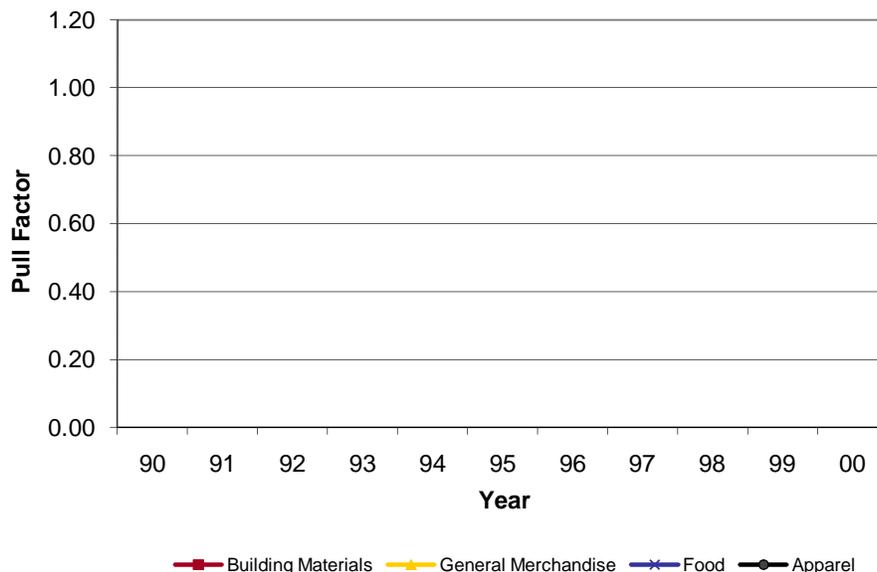
General Merchandise: Includes retail stores which sell a number of lines of merchandise, such as dry goods, apparel and accessories, furniture and home furnishings, small wares, hardware, and food. The stores included in this group are known as department stores, variety stores, general merchandise stores, catalog showrooms, warehouse clubs, and general stores.

Food: This group is comprised of retail stores primarily engaged in selling food for home preparation and consumption.

Apparel: Retail stores primarily engaged in selling clothing of all kinds and related articles for personal wear and adornment. Not included are establishments which meet the criteria for Department Stores even though most of their receipts are from the sale of apparel and apparel accessories.

*Due to a change in how firms are categorized beginning with fiscal year 2003, only data through fiscal year 2000 are presented in this section.

Pull Factors by Merchandise Category (1 of 3)



**Pull Factors by Merchandise Category
Glencoe, 1990-2000**

Year	Building Materials	General Merchandise	Food	Apparel
1990	NA	NA	NA	NA
1991	NA	NA	NA	NA
1992	NA	NA	NA	NA
1993	NA	NA	NA	NA
1994	NA	NA	NA	NA
1995	NA	NA	NA	NA
1996	NA	NA	NA	NA
1997	NA	NA	NA	NA
1998	NA	NA	NA	NA
1999	NA	NA	NA	NA
2000	NA	NA	NA	NA
% Change, '90 to '00	NA	NA	NA	NA
% Change, '98 to '00	NA	NA	NA	NA

These pull factors are calculated using taxable sales. Although taxable sales do not capture the full extent of sales in stores with a large number of un-taxed goods, like grocery and apparel stores, these data are audited by the Minnesota Department of Revenue. Since sales tax laws apply statewide, all cities are compared on the same basis.

Historical Trends By Merchandise Category Glencoe

The following tables and charts depict pull factors in Glencoe from 1990 to 2000* by merchandise category. Pull factors are a measure of trade area size that provide a useful measure of changes over time because they account for changes in population and state-wide industry trends.

Category Descriptions

Furniture: This group includes retail stores selling goods used for furnishing the home such as furniture, floor coverings, draperies, glass and chinaware, domestic stoves, refrigerators, and other household electric and gas appliances.

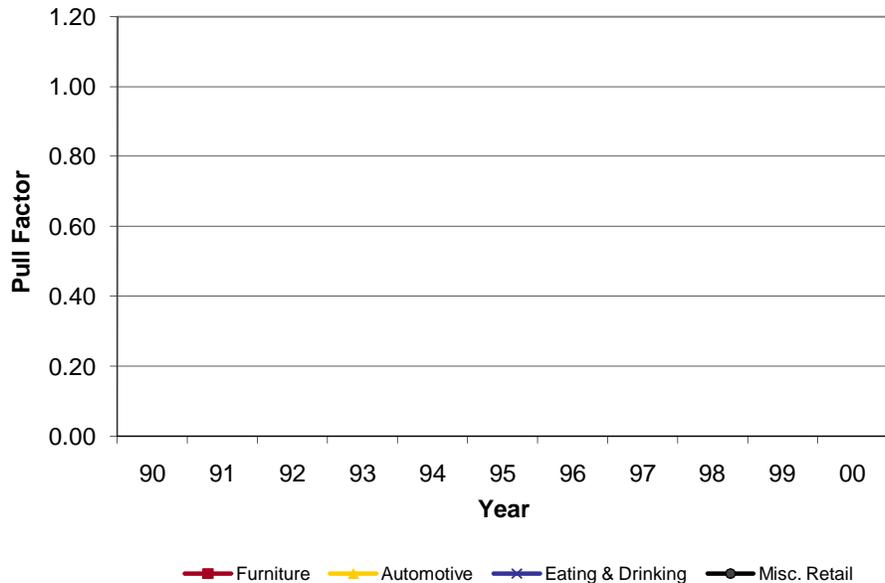
Automotive: Establishments selling new and used automobiles, boats, recreational vehicles and utility trailers, and motorcycles and mopeds; dealers selling new automobile parts and accessories; and gasoline service stations.

Eating & Drinking: This major group includes retail establishments engaged in selling prepared food and drinks for consumption on the premises. Also included are caterers which serve prepared food other than at the place of business and lunch counters and refreshment stands selling prepared foods and drinks for immediate consumption.

Miscellaneous Retail: This category includes retail establishments not elsewhere classified. These establishments fall into the following categories: liquor stores; used merchandise stores; miscellaneous shopping goods stores; nonstore retailers, fuel dealers, florists, cigar stores and stands, news dealers and newsstands, and miscellaneous retail stores not elsewhere classified.

*Due to a change in how firms are categorized beginning with fiscal year 2003, only data through fiscal year 2000 are presented in this section.

Pull Factors by Merchandise Category (2 of 3)



Pull Factors by Merchandise Category Glencoe, 1990-2000

Year	Furniture	Automotive	Eating & Drinking	Misc. Retail
1990	NA	NA	NA	NA
1991	NA	NA	NA	NA
1992	NA	NA	NA	NA
1993	NA	NA	NA	NA
1994	NA	NA	NA	NA
1995	NA	NA	NA	NA
1996	NA	NA	NA	NA
1997	NA	NA	NA	NA
1998	NA	NA	NA	NA
1999	NA	NA	NA	NA
2000	NA	NA	NA	NA
% Change, '90 to '00	NA	NA	NA	NA
% Change, '98 to '00	NA	NA	NA	NA

These pull factors are calculated using taxable sales. Although taxable sales do not capture the full extent of sales in stores with a large number of un-taxed goods, like grocery and apparel stores, these data are audited by the Minnesota Department of Revenue. Since sales tax laws apply statewide, all cities are compared on the same basis.

Historical Trends By Merchandise Category Glencoe

The following tables and charts depict pull factors in Glencoe from 1990 to 2000* by merchandise category. Pull factors are a measure of trade area size that provide a useful measure of changes over time because they account for changes in population and state-wide industry trends.

Category Descriptions

Lodging: Includes establishments engaged in providing lodging, or lodging and meals, and camping facilities.

Personal Services: includes establishments primarily engaged in providing services generally to individuals, such as barber and beauty shops, drycleaning plants, laundries, and photographic studios.

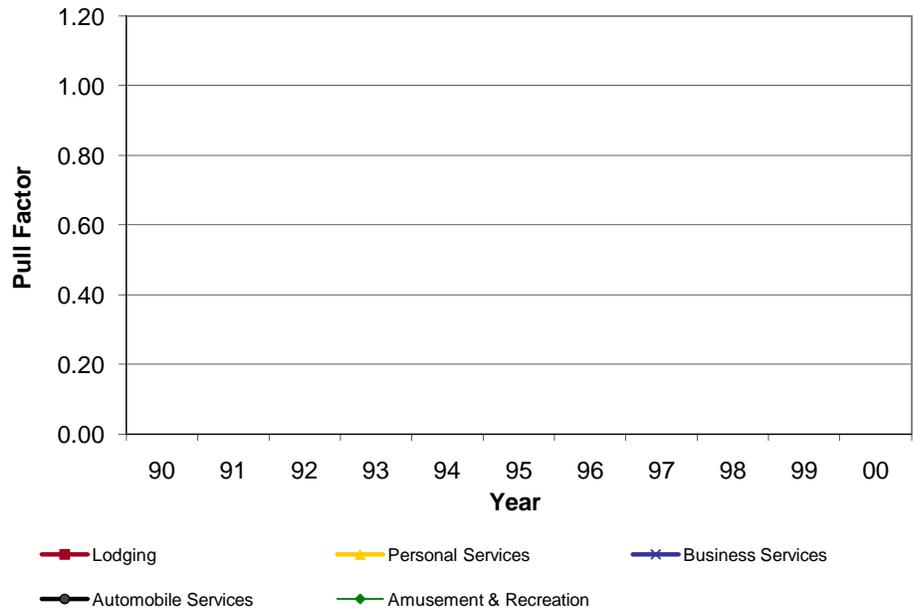
Business Services: Includes establishments primarily engaged in providing services, not elsewhere classified, to business establishments on a contract or fee basis.

Automobile Services: Includes establishments primarily engaged in furnishing automotive repair, rental, leasing, parking, and other services.

Amusement and Recreation: This group includes establishments primarily engaged in providing amusement, recreation, or entertainment services, not elsewhere classified.

*Due to a change in how firms are categorized beginning with fiscal year 2003, only data through fiscal year 2000 are presented in this section.

Pull Factors by Merchandise Category (3 of 3)



Pull Factors by Merchandise Category Glencoe, 1990-2000

Year	Lodging	Personal Services	Business Services	Automobile Services	Amusement & Recreation
1990	NA	NA	NA	NA	NA
1991	NA	NA	NA	NA	NA
1992	NA	NA	NA	NA	NA
1993	NA	NA	NA	NA	NA
1994	NA	NA	NA	NA	NA
1995	NA	NA	NA	NA	NA
1996	NA	NA	NA	NA	NA
1997	NA	NA	NA	NA	NA
1998	NA	NA	NA	NA	NA
1999	NA	NA	NA	NA	NA
2000	NA	NA	NA	NA	NA
% Change, '90 to '00	NA	NA	NA	NA	NA
% Change, '98 to '00	NA	NA	NA	NA	NA

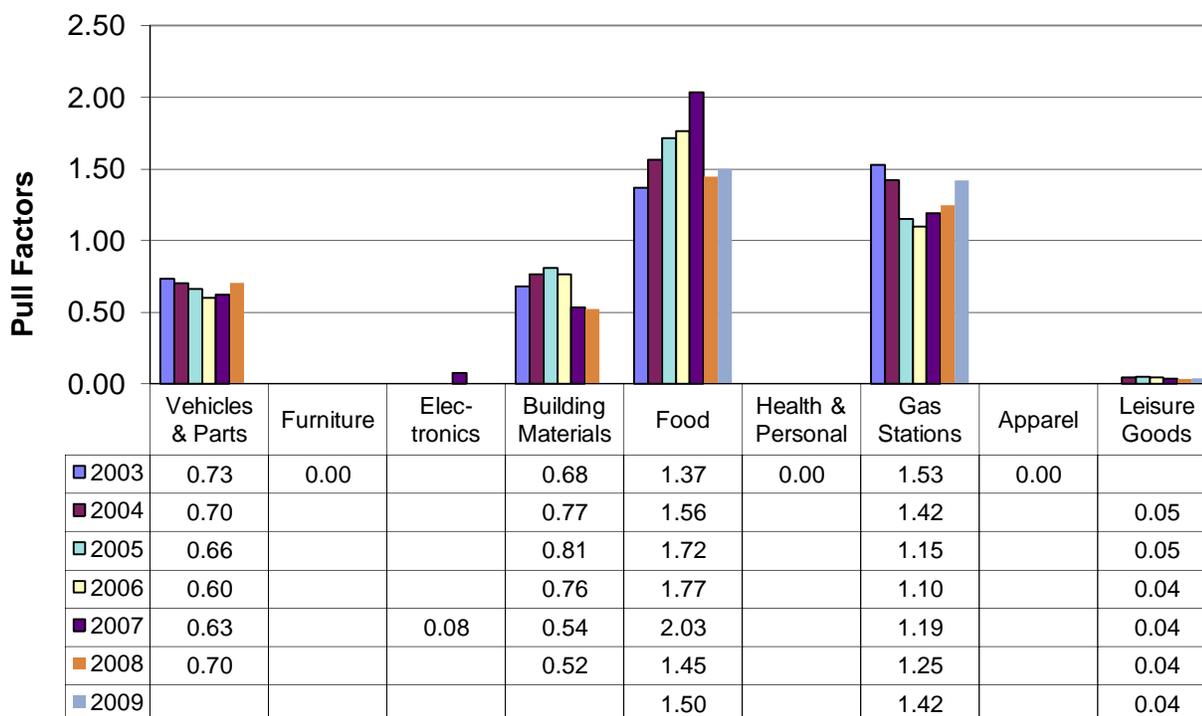
These pull factors are calculated using taxable sales. Although taxable sales do not capture the full extent of sales in stores with a large number of un-taxed goods, like grocery and apparel stores, these data are audited by the Minnesota Department of Revenue. Since sales tax laws apply statewide, all cities are compared on the same basis.

Recent Trends By Merchandise Category

Glencoe

The following tables and charts depict pull factors in Glencoe from 2003 to 2009* by merchandise category. Pull factors are a measure of trade area size that provide a useful measure of changes over time because they account for changes in population and state-wide industry trends.

Pull Factor by NAICS Merchandise Category (1 of 2)



NAICS Category Descriptions

Motor Vehicles & Parts: Establishments that sell new & used autos, boats, motorcycles, golf carts, RV's, campers, trailers, tires, and parts.

Furniture: Stores that sell furniture, beds, carpeting, window coverings, lamps, china, kitchenware, & woodburning stoves.

Electronics: Establishments primarily engaged in retailing household-type appliances, sewing machines, cameras, computers, and other electronic goods.

Building Materials: Establishments that sell lumber, hardware, paint, wallpaper, tile, hardwood floors, roofing, fencing, ceiling fans, lawn equipment, garden centers, and feed stores.

Food: Grocery stores, deli's, bakery, & butcher shops that sell food to be prepared at home. Liquor stores.

Health & Personal: Pharmacies, food supplements, vision supplies, cosmetics, & hearing aid stores.

Gas Stations: Retailers that sell fuel along with convenience store items.

Apparel: New clothing and accessories, jewelry, shoes, bridal shops, clock shops, and luggage stores.

Leisure Goods: Sporting goods, books, music, hobby stores, fabric shops, and toy stores.

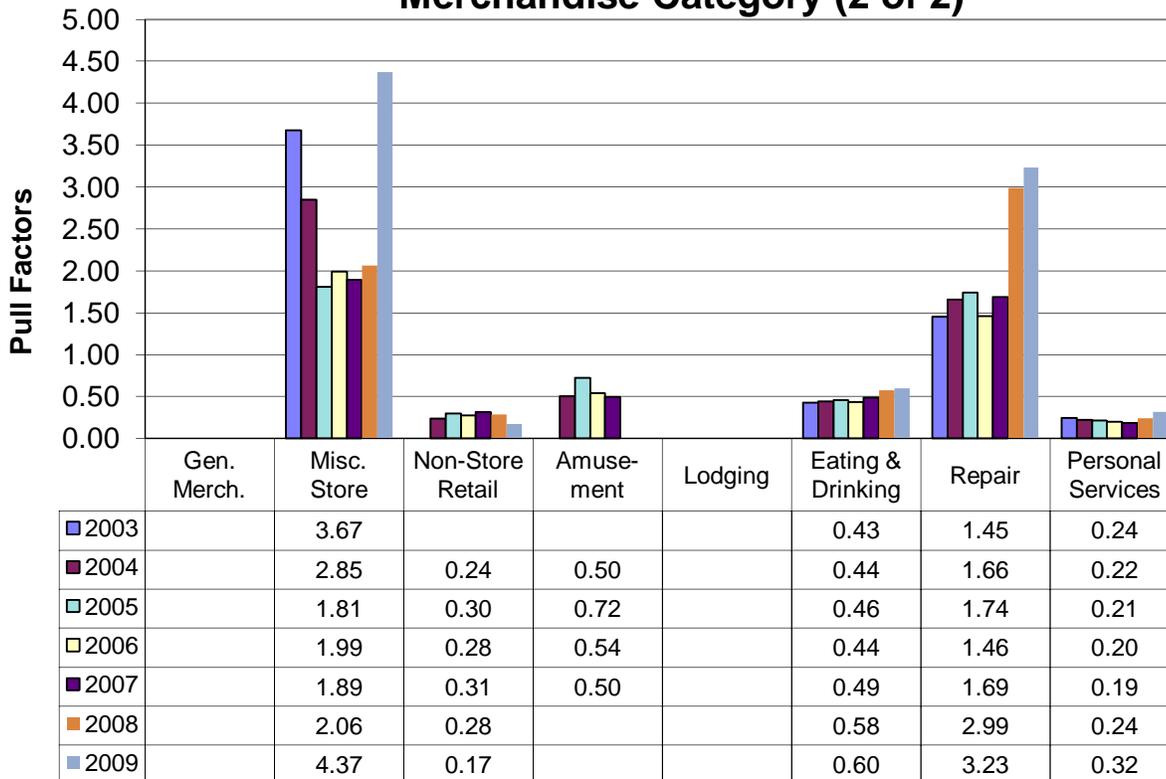
*Caution should be used when comparing pull factors before 2003 to those in later years due to the switch from SIC to NAICS.

Recent Trends By Merchandise Category

Glencoe

The following tables and charts depict pull factors in Glencoe from 2003 to 2008* by merchandise category. Pull factors are a measure of trade area size that provide a useful measure of changes over time because they account for changes in population and state-wide industry trends.

**Pull Factor by NAICS
Merchandise Category (2 of 2)**



NAICS Category Descriptions

General Merchandise: Establishments that sell a mixed line of goods. Examples are department stores, supercenters, and dollar stores.

Miscellaneous Store Retailers: Stores not covered in other categories such as florists, office supplies, pets, antiques, tobacco, art, used merchandise, and trophies.

Non-Store Retail: Retailers that do not use stores. This includes mail order, internet selling, bazaars, vending machines, fuel oil dealers, firewood dealers, door-to-door sales, and produce stands.

Amusement: Establishments such as golf courses, bowling lanes, marinas, amusement parks, water parks, shooting ranges, pool halls, horseback riding, ballrooms, health club facilities, ski hills, and casinos.

Lodging: Seasonal resorts, hotels, boarding houses, bed & breakfast, campgrounds, RV parks.

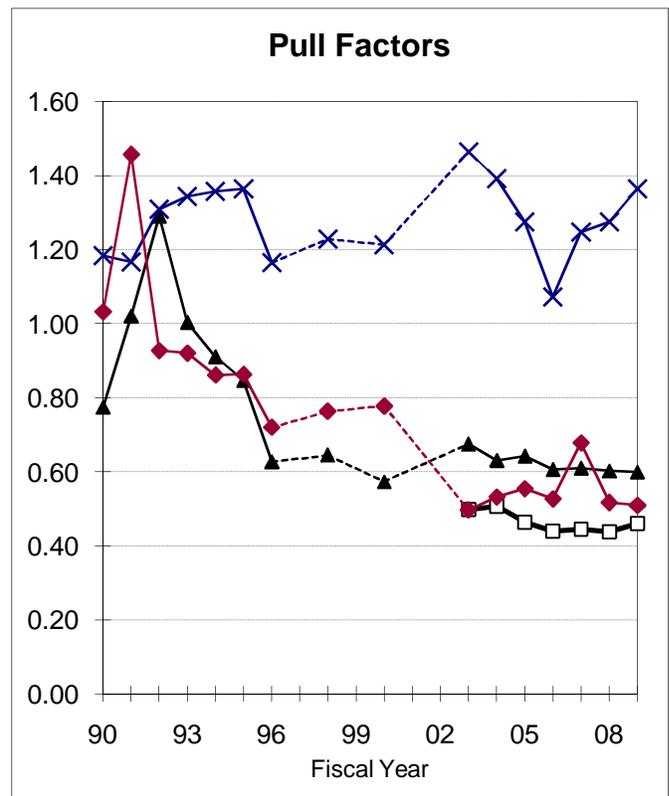
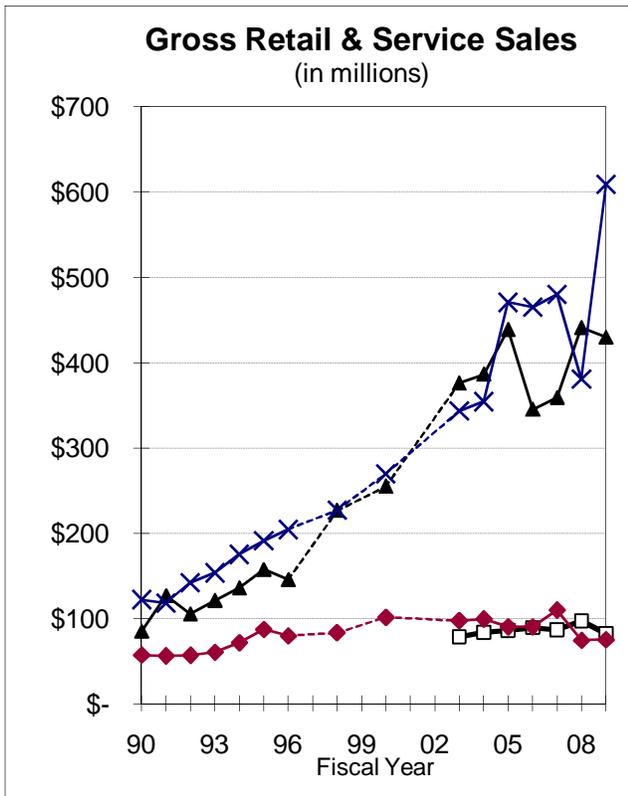
Eating & Drinking: Restaurants, donut shops, coffee house, cafeteria, caterers, taverns, and nightclubs,

Repair: Businesses that return equipment to working order. Examples: cars, lawnmowers, small engines, knives, shoes, computers, furniture, and appliances.

Personal Services: Barbers, beauty salons, tanning facilities, funeral homes, laundromats, dry cleaners, pet groomers, kennels, and photo finishing.

*Caution should be used when comparing pull factors before 2003 to those in later years due to the switch from SIC to NAICS.

Comparison with Competing Centers Glencoe



Glencoe
 Hutchinson
 Chaska
 Litchfield

Information about competing trade centers can provide a useful means of comparison when assessing a community's retail trade sector. Comparison towns were selected based on geographic proximity, relative size and availability of data. Some caution is warranted in the interpretation of these comparisons however, since retail sales data is provided for only a limited number of towns and cities.

Comparison with Competing Trade Centers, 2009

Town	Population	Gross Sales (\$millions)	Taxable Sales (\$millions)	Number of Firms	Per Capita Taxable Sales	Pull Factor (Taxable Sales)
Glencoe	5,511	\$82.48	\$22.76	105	\$4,129	0.46
Chaska	24,614	\$429.60	\$132.17	374	\$5,370	0.60
Hutchinson	13,835	\$609.20	\$169.10	375	\$12,222	1.36
Litchfield	6,555	\$75.16	\$29.92	165	\$4,564	0.51

Trade Area Analysis of Retail Sales

Glencoe

The following tables provide information on retail sales by merchandise category. "Expected sales" is a standard to which actual performance is compared. In calculating expected sales, population, income, and typical "pulling power" characteristics are taken into account. Expected sales can be used as a guideline or "par value" in analyzing retail strength.

Deviations from these norms can be analyzed to first judge whether they should be considered relevant. If the differences appear to be significant (whether in dollar amounts or relatively with percentages), additional consideration is merited. Categories with undesirable performance may be further examined for potential corrective action. It is also important to determine whether or not the situation is relatively uncontrollable due to external or extenuating circumstances. In cases of favorable differences from expectations, the positive aspects should be identified and built upon.

Trade Area Analysis by Merchandise Category, 2009

Merchandise Group	Variance Between Actual & Expected				Trade Area Pop. Gain or Loss	Number of Firms	Percent of Total Sales
	Expected Sales (\$millions)	Actual Sales (\$millions)	In Dollars (millions)	As % of Expected			
Vehicles & Parts	\$2.08	NA	NA	NA	NA	NA	NA
Furniture Stores	\$2.12	NA	NA	NA	NA	NA	NA
Electronics	\$0.56	NA	NA	NA	NA	NA	NA
Building Materials	\$7.38	NA	NA	NA	NA	NA	NA
Food, Groceries	\$2.89	\$4.81	+\$1.92	+66.3%	3,655	5	21.1%
Health, Personal Stores	#NUM!	NA	NA	NA	NA	NA	NA
Gasoline Stations	\$1.40	\$1.31	-\$0.09	-6.4%	-355	5	5.8%
Apparel	\$0.23	NA	NA	NA	NA	NA	NA
Leisure Goods	\$0.32	\$0.05	-\$0.27	-83.3%	-4,593	5	0.2%
General Merchandise Stores	\$8.46	NA	NA	NA	NA	NA	NA
Miscellaneous Retail	\$4.55	\$7.24	+\$2.69	+59.1%	3,257	29	31.8%
Amusement & Recreation	\$0.73	NA	NA	NA	NA	NA	NA
Accommodations	\$1.42	NA	NA	NA	NA	NA	NA
Eating & Drinking Places	\$4.45	\$4.20	-\$0.26	-5.8%	-319	9	18.4%
Repair, Maintenance	\$1.27	\$3.58	+\$2.31	+181.4%	9,998	14	15.7%
Personal Services, Laundry	+\$0.16	+\$0.25	+\$0.09	+55.1%	3,037	14	1.1%
Total Taxable Retail & Service	\$39.39	\$22.76	-\$16.63	-42.2%	-2,327	105	100.0%

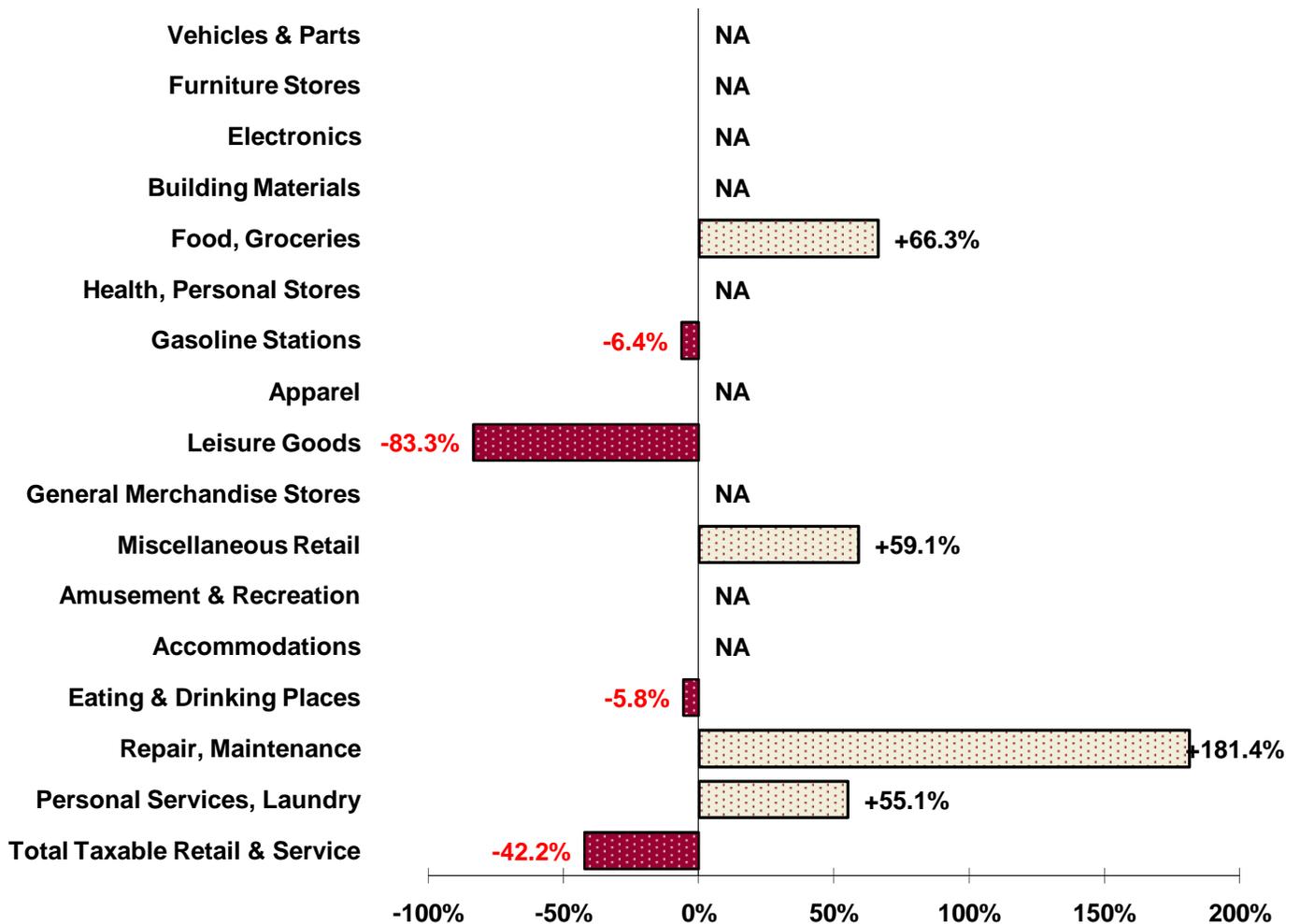
*All retail and service categories are included in Total Sales, including some categories not shown. Therefore, the merchandise groups shown here generally will not sum to Total Sales.

Summary of Glencoe Retail Trade

The chart below depicts the percentage amount Glencoe's actual sales were above or below expected sales in 2009 by merchandise group. Of the 7 merchandise categories with reported data, sales in 4 of the categories were above what would be expected based on the performance in similar-sized Minnesota towns. The strongest merchandise group by this standard is the Repair, Maintenance category, which has a 181.4 percent surplus. Overall, Glencoe had a retail sales leakage of 42.2 percent in 2009.

It is important to note that variations in a town's relative retail performance may occur for a variety of reasons, some of which are beyond the control of local policy. Proximity to larger population centers, management, marketing, and transportation patterns are just a few factors that can cause the retail sales of a particular city to deviate substantially from expected sales. It is important that decision-makers consider these influences when constructing policies, plans, or projects.

Percentage Above or Below Expected Sales, 2009



Comparison of Pull Factors by Merchandise Category

2009 Index of "Pulling Power" Towns with Populations between 4,400 & 6,700 (Range: Population of Glencoe +/- ~ 20%.) (15 Cities)

Pull Factors

Town	Population	Vehicles, Parts	Furniture Stores	Elec- tronics	Building Materials	Food	Health, Personal	Gasoline Stations	Apparel	Leisure Goods	General Merch.	Misc.	Amuse- ment	Lodging	Eating & Drinking	Repair, Maint.	Personal Services	Taxable \$ Pull Factor
Town name																		
Spring Lake Park	6,592	1.96								0.56		6.28			1.48	3.57	0.23	0.39
Litchfield	6,555	1.12			1.15	0.94		0.89		0.09	0.45	0.61	0.51		0.88	1.25	0.14	0.51
St Joseph	6,160					0.76				0.10		1.84			0.35	0.84	0.21	1.16
International Falls	5,839	1.27			4.16	1.33		2.33	0.44	1.49	2.05	2.03		2.31	1.57	1.08	0.14	1.27
Corcoran	5,738				2.72					0.00		3.42	0.70		0.29	1.28	0.57	0.55
Falcon Heights	5,654									1.31		8.54	0.80		1.01		0.25	0.54
Stewartville	5,625	0.51				0.88		1.57				2.53			0.42	0.71	0.18	0.10
Jordan	5,540					1.26				0.02		2.58			0.76	0.15	0.06	0.30
Glencoe	5,511					1.50		1.42		0.04		4.37			0.60	3.23	0.32	0.46
St Paul Park	5,245	0.54										1.08			0.26	0.37		1.34
Montevideo	5,178	2.37	0.48	0.24	1.60	1.21		2.09	0.15	0.08	3.76	1.19	0.61	0.79	0.99	0.76	0.35	15.53
Morris	5,096	1.04		0.87	1.93	1.59				0.24		5.75			1.31	3.73	0.38	4.13
Redwood Falls	5,088	2.14	4.92	0.11	1.20	1.25				0.26		10.40	0.22	0.49	1.13	1.70	0.16	1.52
Chisholm	4,594					0.76		1.50				0.81			0.39	0.92	1.02	0.20
Luverne	4,418	2.10	0.74					3.62			1.40	4.71	0.67	0.93	0.86	1.69	0.16	0.73
Unadjusted Average: *		1.45	**	**	2.13	1.15	**	1.92	**	0.38	**	3.74	0.59	**	0.82	1.52	0.30	1.92

* Raw averages; not adjusted for special circumstances. For example, in cities with a college student population that is large relative to overall population, these pull factors may understate the relative strength of the retail sector. While college students are counted as part of the city population, in general they spend less than other city residents in many retail categories. Outliers were considered for calculating typical pull factors used in the expected sales formula.

** Too few observations in this population range for a robust average.

Comparison of Pull Factors by Merchandise Category

2008 Index of "Pulling Power" Towns with Populations between 4,400 & 6,700 (Range: Population of Glencoe +/- ~ 20%) (15 Cities)

Rankings

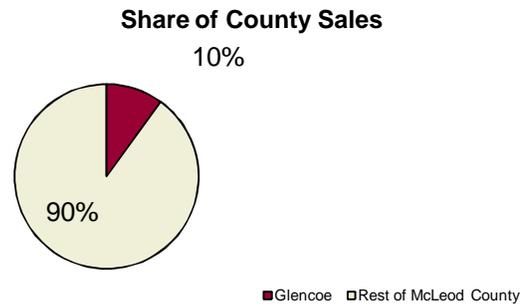
Town	Population	Vehicles, Parts	Furniture Stores	Elec- tronics	Building Materials	Food	Health, Personal	Gasoline Stations	Apparel	Leisure Goods	General Merch.	Misc.	Amuse- ment	Lodging	Eating & Drinking	Repair, Maint.	Personal Services	Taxable \$ Pull Factor
Town name																		
Spring Lake Park	# 1	# 4								# 3		# 3			# 2	# 2	# 7	# 12
Litchfield	# 2	# 6			# 6	# 7		# 7		# 7	# 4	# 15	# 5		# 7	# 7	# 12	# 10
St Joseph	# 3					# 9				# 6		# 11			# 13	# 10	# 8	# 6
International Falls	# 4	# 5			# 1	# 3		# 2	# 1	# 1	# 2	# 10		# 1	# 1	# 8	# 13	# 5
Corcoran	# 5				# 2					# 11		# 7	# 2		# 14	# 6	# 2	# 8
Falcon Heights	# 6									# 2		# 2	# 1		# 5		# 6	# 9
Stewartville	# 7	# 9				# 8		# 4				# 9			# 11	# 12	# 9	# 15
Jordan	# 8					# 4				# 10		# 8			# 9	# 14	# 14	# 13
Glencoe	# 9					# 2		# 6		# 9		# 6			# 10	# 3	# 5	# 11
St Paul Park	# 10	# 8										# 13			# 15	# 13		# 4
Montevideo	# 11	# 1	# 3	# 2	# 4	# 6		# 3	# 2	# 8	# 1	# 12	# 4	# 3	# 6	# 11	# 4	# 1
Morris	# 12	# 7		# 1	# 3	# 1				# 5		# 4			# 3	# 1	# 3	# 2
Redwood Falls	# 13	# 2	# 1	# 3	# 5	# 5				# 4		# 1	# 6	# 4	# 4	# 4	# 10	# 3
Chisholm	# 14					# 10		# 5				# 14			# 12	# 9	# 1	# 14
Luverne	# 15	# 3	# 2					# 1			# 3	# 5	# 3	# 2	# 8	# 5	# 11	# 7

Above are all communities in the population range listed in the title with data available by merchandise category. Adjustments for special circumstances may be necessary for accurate comparisons.

Glencoe & McLeod County Comparison, 2009

It is important to review the retail performance for the whole county and not just the town, in isolation. For example, it is common for county seat towns to have above-average retail performance, while the county overall has a leakage of sales. This is usually because the county seat town doesn't have the critical mass of retail to attract the purchases of everyone in the county. By analyzing county data, town business people can develop strategies to recapture some of the sales being lost to other towns. For counties that have a local option sales tax, the analysis of county sales is extremely important, since lost sales are lost tax dollars. A thorough analysis of county sales can help county officials develop more meaningful economic development plans aimed at recapturing the lost sales.

The table below shows retail sales and number of firms by merchandise category for Glencoe and McLeod County in 2009. Glencoe accounted for 12 percent of the county's firms and 10 percent of the county's sales at the time.



Sales by Merchandise Category, Glencoe & McLeod County, 2009

Merchandise Category	Glencoe		McLeod County		City's Share of County Total	
	Taxable Sales (\$millions)	Number of Firms	Taxable Sales (\$millions)	Number of Firms	Sales	Firms
Vehicles & Parts	NA	NA	\$7.98	24	NA	NA
Furniture Stores	NA	NA	\$5.49	18	NA	NA
Electronics	NA	NA	\$12.88	16	NA	NA
Building Materials	NA	NA	\$43.71	23	NA	NA
Food, Groceries	\$4.81	5	\$20.08	21	23.9%	23.8%
Health, Personal Stores	NA	NA	\$1.52	10	NA	NA
Gasoline Stations	\$1.31	5	\$6.58	21	19.9%	23.8%
Apparel	NA	NA	\$1.11	15	NA	NA
Leisure Goods	\$0.05	5	\$1.83	34	2.9%	14.7%
General Merchandise	NA	NA	\$52.05	15	NA	NA
Miscellaneous Retail	\$7.24	24	\$6.25	115	115.9%	20.9%
Non-Store Retailers	\$0.25	4	\$1.22	42	20.5%	9.5%
Amusement & Recreation	NA	NA	\$4.10	22	NA	NA
Accommodations	NA	NA	\$2.53	8	NA	NA
Eating & Drinking Places	\$4.20	9	\$27.87	61	15.1%	14.8%
Repair, Maintenance	\$3.58	14	\$9.13	98	39.2%	14.3%
Personal Service, Laundry	\$0.25	14	\$1.69	94	14.7%	14.9%
Total Sales*	\$22.76	105	\$227.87	871	10.0%	12.1%

McLeod County Retail Trade Overview

Total Taxable and Gross Retail Sales

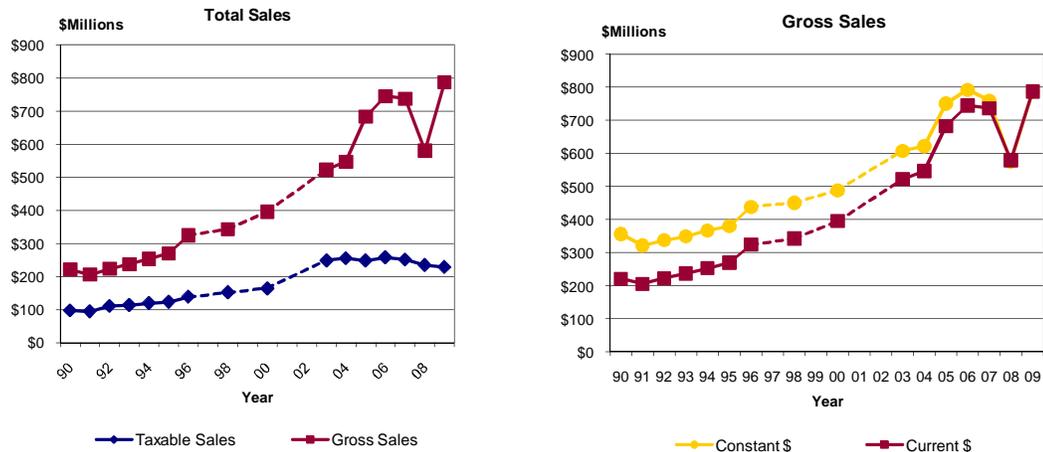
The table below presents gross and taxable retail and services sales for McLeod County from 1990 through 2009. Taxable sales in McLeod County increased 38.2 percent from 1998 to 2009, while the number of firms rose 7.9 percent. Statewide, taxable sales increased 43.2 percent over the same time period and the number of firms rose 12.5 percent. The per capita sales and pull factor data in this table are based on taxable sales, the more verified sales measure.

The table also presents sales data in constant 2009 dollars. These figures have been adjusted for inflation to reflect their value 2009. For example, in 1990, taxable sales in McLeod County totaled \$96.9 million, an amount worth \$156.28 million in 2009 dollars. In constant dollars, gross sales grew 61.1 percent between 2000 and 2009. Constant dollar taxable sales increased 12 percent over the same time period.

Year	Estimated Population	Current Dollars		Constant 2009 Dollars		Number of Firms	Per Capita Sales	Pull Factor
		Gross Sales* (\$millions)	Taxable Sales (\$millions)	Gross Sales* (\$millions)	Taxable Sales (\$millions)			
1990	32,030	\$221.26	\$96.90	\$356.88	\$156.28	800	\$3,025	0.69
1991	32,224	\$205.82	\$94.43	\$321.59	\$147.55	793	\$2,931	0.67
1992	32,472	\$223.19	\$110.36	\$338.17	\$167.21	799	\$3,398	0.70
1993	32,757	\$237.59	\$113.32	\$349.40	\$166.65	776	\$3,460	0.69
1994	32,956	\$253.49	\$119.38	\$367.38	\$173.02	726	\$3,623	0.66
1995	33,118	\$270.00	\$123.61	\$380.28	\$174.10	721	\$3,732	0.65
1996	33,563	\$324.40	\$138.83	\$438.38	\$187.61	826	\$4,136	0.62
1997	33,709	NA	NA	NA	NA	NA	NA	NA
1998	34,142	\$342.84	\$152.23	\$451.11	\$200.30	823	\$4,459	0.64
1999	34,552	NA	NA	NA	NA	NA	NA	NA
2000	34,898	\$395.66	\$164.85	\$488.47	\$203.52	807	\$4,724	0.62
2001	35,169	NA	NA	NA	NA	NA	NA	NA
2002	35,403	NA	NA	NA	NA	NA	NA	NA
2003	35,864	\$522.89	\$248.81	\$608.01	\$289.31	850	\$6,937	0.78
2004	36,190	\$547.14	\$254.41	\$621.74	\$289.10	865	\$7,030	0.76
2005	36,636	\$682.99	\$247.72	\$750.54	\$272.22	871	\$6,762	0.71
2006	37,279	\$745.00	\$256.92	\$792.55	\$273.32	855	\$6,892	0.72
2007	37,220	\$736.94	\$250.69	\$759.73	\$258.44	869	\$6,735	0.69
2008	37,165	\$580.04	\$233.85	\$574.30	\$231.53	862	\$6,292	0.66
2009	36,939	\$787.07	\$227.87	\$787.07	\$227.87	871	\$6,169	0.69
9 yr Change '00 to '09	5.8%	98.9%	38.2%	61.1%	12.0%	7.9%	30.6%	10.9%
3 yr Change '06 to '09	-0.9%	5.6%	-11.3%	-0.7%	-16.6%	1.9%	-10.5%	-4.0%

*Gross sales figures are self-reported by firms and not audited by the Dept. of Revenue for accuracy.

McLeod County: Total Retail Sales



McLeod County Components of Change, 2006 to 2009

Category	Taxable Sales 2006	Taxable Sales 2009	Dollar Change	Percent Change
Vehicles & Parts	\$8,589,374	\$7,975,676	-\$613,698	-7.14%
Furniture Stores	\$9,420,456	\$5,494,329	-\$3,926,127	-41.68%
Electronics	\$7,123,048	\$12,876,192	+\$5,753,144	+80.77%
Building Materials	\$55,140,022	\$43,711,493	-\$11,428,529	-20.73%
Food, Groceries	\$19,391,581	\$20,075,552	+\$683,971	+3.53%
Health, Personal Stores	\$1,098,889	\$1,515,044	+\$416,155	+37.87%
Gasoline Stations	\$5,207,797	\$6,580,817	+\$1,373,020	+26.36%
Apparel	\$1,387,608	\$1,107,697	-\$279,911	-20.17%
Leisure Goods	\$1,891,198	\$1,827,447	-\$63,751	-3.37%
General Merchandise Stores	\$68,602,561	\$52,051,694	-\$16,550,867	-24.13%
Miscellaneous Retail	\$9,887,242	\$6,246,633	-\$3,640,609	-36.82%
Accommodations	\$3,504,653	\$2,531,553	-\$973,100	-27.77%
Eating & Drinking Places	\$29,081,341	\$27,874,122	-\$1,207,219	-4.15%
Total Retail and Services Sales	\$256,923,917	\$227,868,301	-\$29,055,616	-11.31%

Figures not adjusted for inflation.

Dollar Changes by Category (in Millions) 2006 - 2009



Pull Factors By Merchandise Category McLeod County

The following tables and charts depict pull factors in McLeod County from 1990 to 2000* by merchandise category. Pull factors are a measure of trade area size that provide a useful measure of changes over time because they account for changes in population and state-wide industry trends.

Category Descriptions

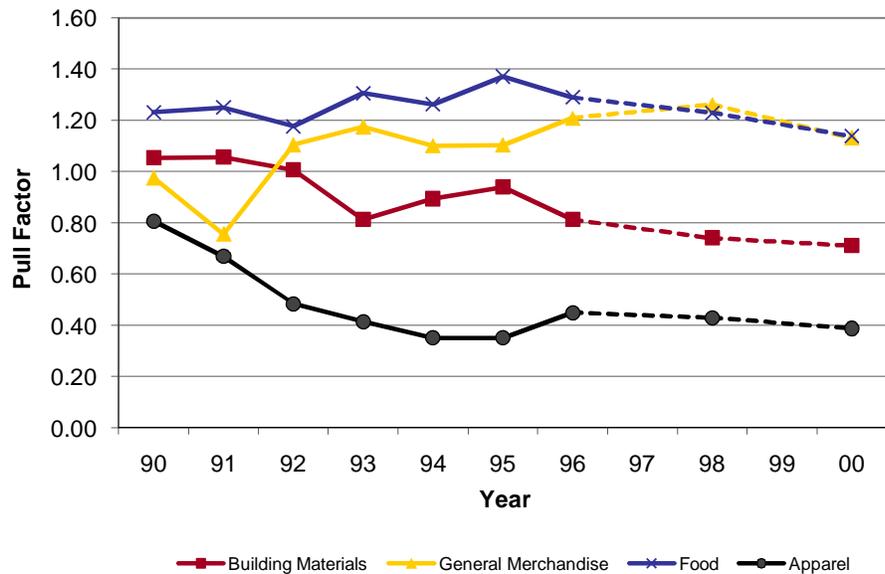
Building Materials: Includes retail establishments primarily engaged in selling lumber and other building materials; paint, glass, and wallpaper; hardware; nursery stock; and lawn and garden supplies.

General Merchandise: Includes retail stores which sell a number of lines of merchandise, such as dry goods, apparel and accessories, furniture and home furnishings, small wares, hardware, and food. The stores included in this group are known as department stores, variety stores, general merchandise stores, catalog showrooms, warehouse clubs, and general stores.

Food: This group is comprised of retail stores primarily engaged in selling food for home preparation and consumption.

Apparel: Retail stores primarily engaged in selling clothing of all kinds and related articles for personal wear and adornment. Not included are establishments which meet the criteria for Department Stores even though most of their receipts are from the sale of apparel and apparel accessories.

Pull Factors by Merchandise Category (1 of 3)



**Pull Factors by Merchandise Category
McLeod County, 1990-2000**

Year	Building Materials	General Merchandise	Food	Apparel
1990	1.05	0.97	1.23	0.81
1991	1.06	0.75	1.25	0.67
1992	1.01	1.10	1.18	0.48
1993	0.81	1.17	1.31	0.41
1994	0.89	1.10	1.26	0.35
1995	0.94	1.10	1.37	0.35
1996	0.81	1.21	1.29	0.45
1997	NA	NA	NA	NA
1998	0.74	1.26	1.23	0.43
1999	NA	NA	NA	NA
2000	0.71	1.13	1.14	0.39
% Change, '90 to '00				
	-32.59%	15.98%	-7.56%	-52.01%
% Change, '98 to '00				
	-4.07%	-10.37%	-7.38%	-9.81%

*Due to a change in how firms are categorized beginning with fiscal year 2003, only data through fiscal year 2000 are presented in this section.

These pull factors are calculated using taxable sales. Although taxable sales do not capture the full extent of sales in stores with a large number of un-taxed goods, like grocery and apparel stores, these data are audited by the Minnesota Department of Revenue. Since sales tax laws apply statewide, all cities are compared on the same basis.

Pull Factors By Merchandise Category

McLeod County

The following tables and charts depict pull factors in McLeod County from 1990 to 2000* by merchandise category. Pull factors are a measure of trade area size that provide a useful measure of changes over time because they account for changes in population and state-wide industry trends.

Category Descriptions

Furniture: This group includes retail stores selling goods used for furnishing the home such as furniture, floor coverings, draperies, glass and chinaware, domestic stoves, refrigerators, and other household electric and gas appliances.

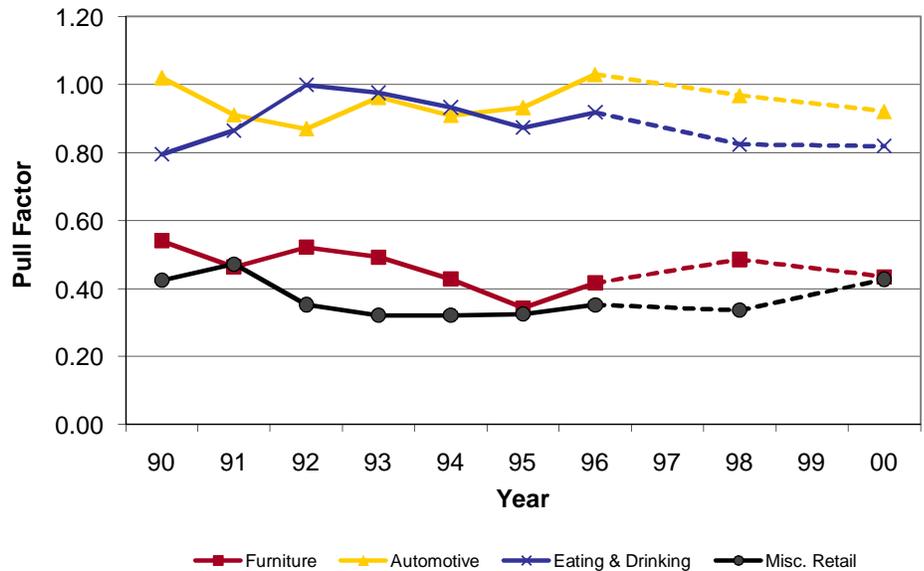
Automotive: Establishments selling new and used automobiles, boats, recreational vehicles and utility trailers, and motorcycles and mopeds; dealers selling new automobile parts and accessories; and gasoline service stations.

Eating & Drinking: This major group includes retail establishments engaged in selling prepared food and drinks for consumption on the premises. Also included are caterers which serve prepared food other than at the place of business and lunch counters and refreshment stands selling prepared foods and drinks for immediate consumption.

Miscellaneous Retail: This category includes retail establishments not elsewhere classified. These establishments fall into the following categories: liquor stores; used merchandise stores; miscellaneous shopping goods stores; nonstore retailers, fuel dealers, florists, cigar stores and stands, news dealers and newsstands, and miscellaneous retail stores not elsewhere classified.

*Due to a change in how firms are categorized beginning with fiscal year 2003, only data through fiscal year 2000 are presented in this section.

Pull Factors by Merchandise Category (2 of 3)



**Pull Factors by Merchandise Category
McLeod County, 1990-2000**

Year	Furniture	Automotive	Eating & Drinking	Misc. Retail
1990	0.54	1.02	0.80	0.42
1991	0.46	0.91	0.86	0.47
1992	0.52	0.87	1.00	0.35
1993	0.49	0.96	0.98	0.32
1994	0.43	0.91	0.93	0.32
1995	0.34	0.93	0.87	0.32
1996	0.42	1.03	0.92	0.35
1997	NA	NA	NA	NA
1998	0.49	0.97	0.82	0.34
1999	NA	NA	NA	NA
2000	0.43	0.92	0.82	0.43

% Change, '90 to '00 -19.56% -9.81% 3.04% 0.77%

% Change, '98 to '00 -10.52% -4.89% -0.53% 27.07%

These pull factors are calculated using taxable sales. Although taxable sales do not capture the full extent of sales in stores with a large number of un-taxed goods, like grocery and apparel stores, these data are audited by the Minnesota Department of Revenue. Since sales tax laws apply statewide, all cities are compared on the same basis.

Pull Factors By Merchandise Category

McLeod County

The following tables and charts depict pull factors in McLeod County from 1990 to 2000* by merchandise category. Pull factors are a measure of trade area size that provide a useful measure of changes over time because they account for changes in population and state-wide industry trends.

Category Descriptions

Lodging: Includes establishments engaged in providing lodging, or lodging and meals, and camping facilities.

Personal Services: includes establishments primarily engaged in providing services generally to individuals, such as barber and beauty shops, drycleaning plants, laundries, and photographic studios.

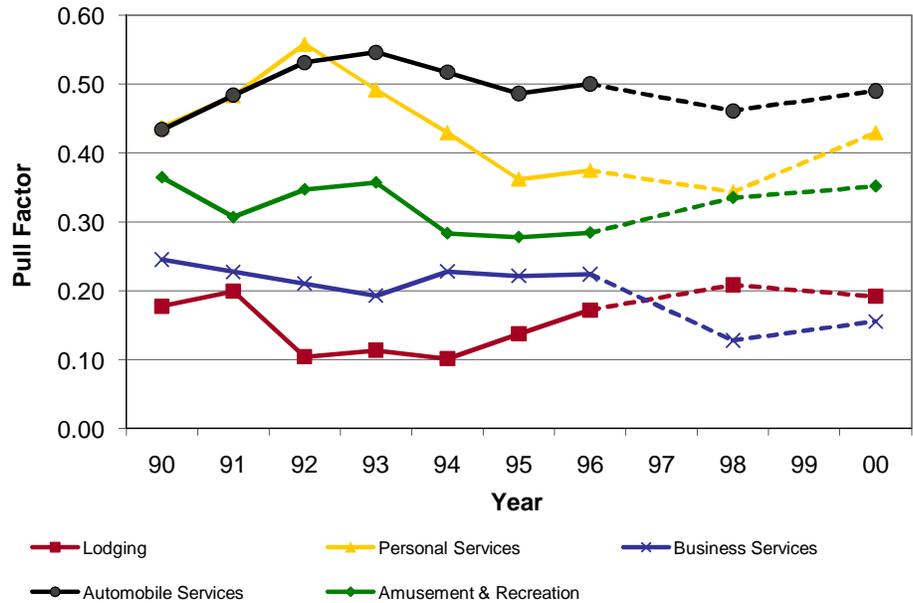
Business Services: Includes establishments primarily engaged in providing services, not elsewhere classified, to business establishments on a contract or fee basis.

Automobile Services: Includes establishments primarily engaged in furnishing automotive repair, rental, leasing, parking, and other services.

Amusement and Recreation: This group includes establishments primarily engaged in providing amusement, recreation, or entertainment services, not elsewhere classified.

*Due to a change in how firms are categorized beginning with fiscal year 2003, only data through fiscal year 2000 are presented in this section.

Pull Factors by Merchandise Category (3 of 3)



**Pull Factors by Merchandise Category
McLeod County, 1990-2000**

Year	Lodging	Personal Services	Business Services	Automobile Services	Amusement & Recreation
1990	0.18	0.44	0.25	0.43	0.36
1991	0.20	0.48	0.23	0.48	0.31
1992	0.10	0.56	0.21	0.53	0.35
1993	0.11	0.49	0.19	0.55	0.36
1994	0.10	0.43	0.23	0.52	0.28
1995	0.14	0.36	0.22	0.49	0.28
1996	0.17	0.37	0.22	0.50	0.28
1997	NA	NA	NA	NA	NA
1998	0.21	0.34	0.13	0.46	0.33
1999	NA	NA	NA	NA	NA
2000	0.19	0.43	0.16	0.49	0.35
% Change, '90 to '00	8.18%	-1.75%	-36.70%	12.98%	-3.64%
% Change, '98 to '00	-7.96%	25.09%	21.44%	6.31%	4.93%

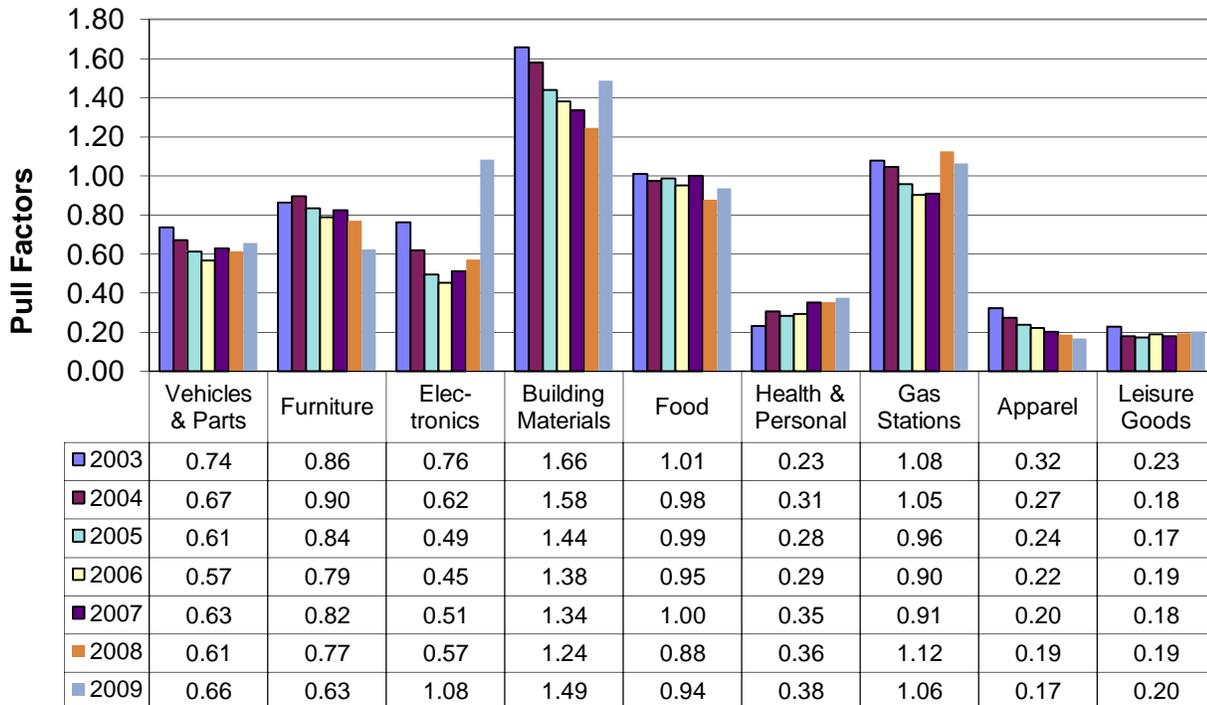
These pull factors are calculated using taxable sales. Although taxable sales do not capture the full extent of sales in stores with a large number of un-taxed goods, like grocery and apparel stores, these data are audited by the Minnesota Department of Revenue. Since sales tax laws apply statewide, all cities are compared on the same basis.

Pull Factors By Merchandise Category

McLeod County

The following tables and charts depict pull factors in McLeod County from 2003 to 2009* by merchandise category. Pull factors are a measure of trade area size that provide a useful measure of changes over time because they account for changes in population and state-wide industry trends.

**Pull Factor by NAICS
Merchandise Category (1 of 2)**



NAICS Category Descriptions

Motor Vehicles & Parts: Establishments that sell new & used autos, boats, motorcycles, golf carts, RV's, campers, trailers, tires, and parts.

Furniture: Stores that sell furniture, beds, carpeting, window coverings, lamps, china, kitchenware, & woodburning stoves.

Electronics: Establishments primarily engaged in retailing household-type appliances, sewing machines, cameras, computers, and other electronic goods.

Building Materials: Establishments that sell lumber, hardware, paint, wallpaper, tile, hardwood floors, roofing, fencing, ceiling fans, lawn equipment, garden centers, and feed stores.

Food: Grocery stores, deli's, bakery, & butcher shops that sell food to be prepared at home. Liquor stores.

Health & Personal: Pharmacies, food supplements, vision supplies, cosmetics, & hearing aid stores.

Gas Stations: Retailers that sell fuel along with convenience store items.

Apparel: New clothing and accessories, jewelry, shoes, bridal shops, clock shops, and luggage stores.

Leisure Goods: Sporting goods, books, music, hobby stores, fabric shops, and toy stores.

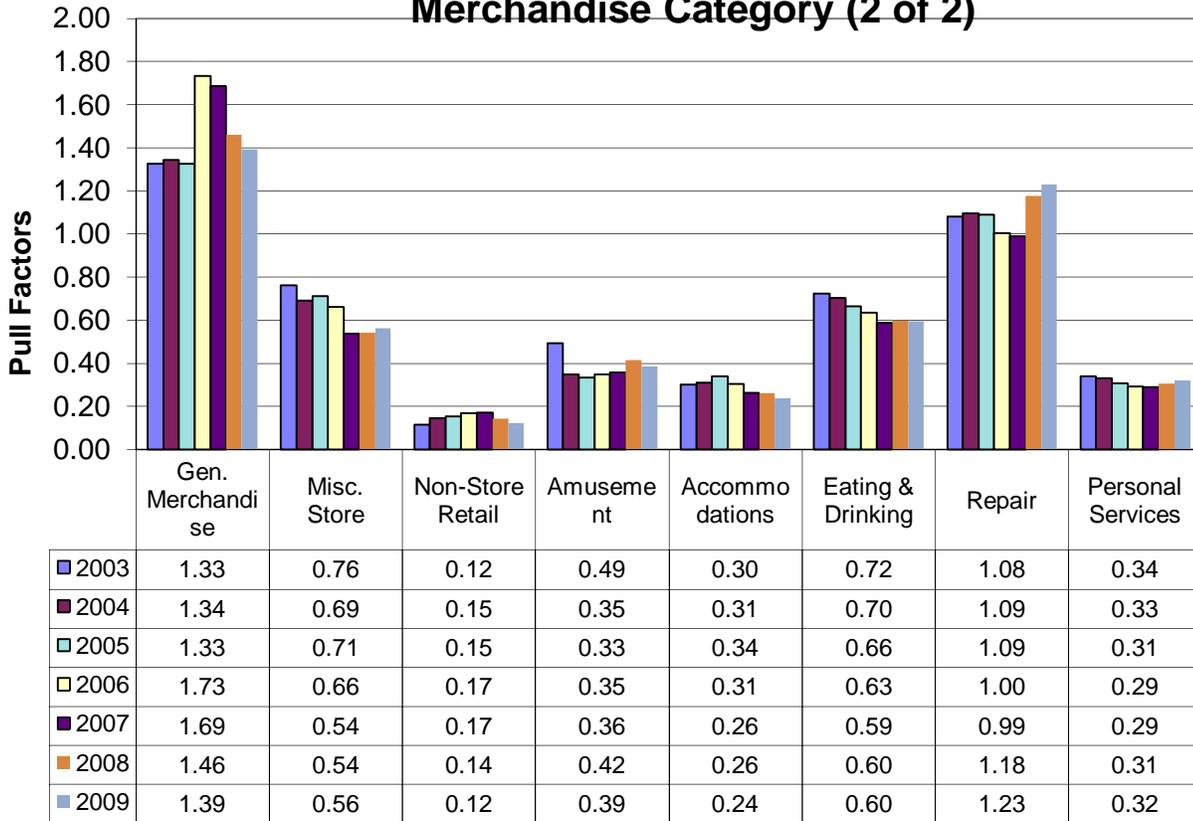
*Caution should be used when comparing pull factors before 2003 to those in later years due to the switch from SIC to NAICS.

Recent Trends By Merchandise Category

McLeod County

The following tables and charts depict pull factors in McLeod County from 2003 to 2009* by merchandise category. Pull factors are a measure of trade area size that provide a useful measure of changes over time because they account for changes in population and state-wide industry trends.

**Pull Factor by NAICS
Merchandise Category (2 of 2)**



NAICS Category Descriptions

General Merchandise: Establishments that sell a mixed line of goods. Examples are department stores, supercenters, and dollar stores.

Miscellaneous Store Retailers: Stores not covered in other categories such as florists, office supplies, pets, antiques, tobacco, art, used merchandise, and trophies.

Non-Store Retail: Retailers that do not use stores. This includes mail order, internet selling, bazaars, vending machines, fuel oil dealers, firewood dealers, door-to-door sales, and produce stands.

Amusement: Establishments such as golf courses, bowling lanes, marinas, amusement parks, water parks, shooting ranges, pool halls, horseback riding, ballrooms, health club facilities, ski hills, and casinos.

Lodging: Seasonal resorts, hotels, boarding houses, bed & breakfast, campgrounds, RV parks.

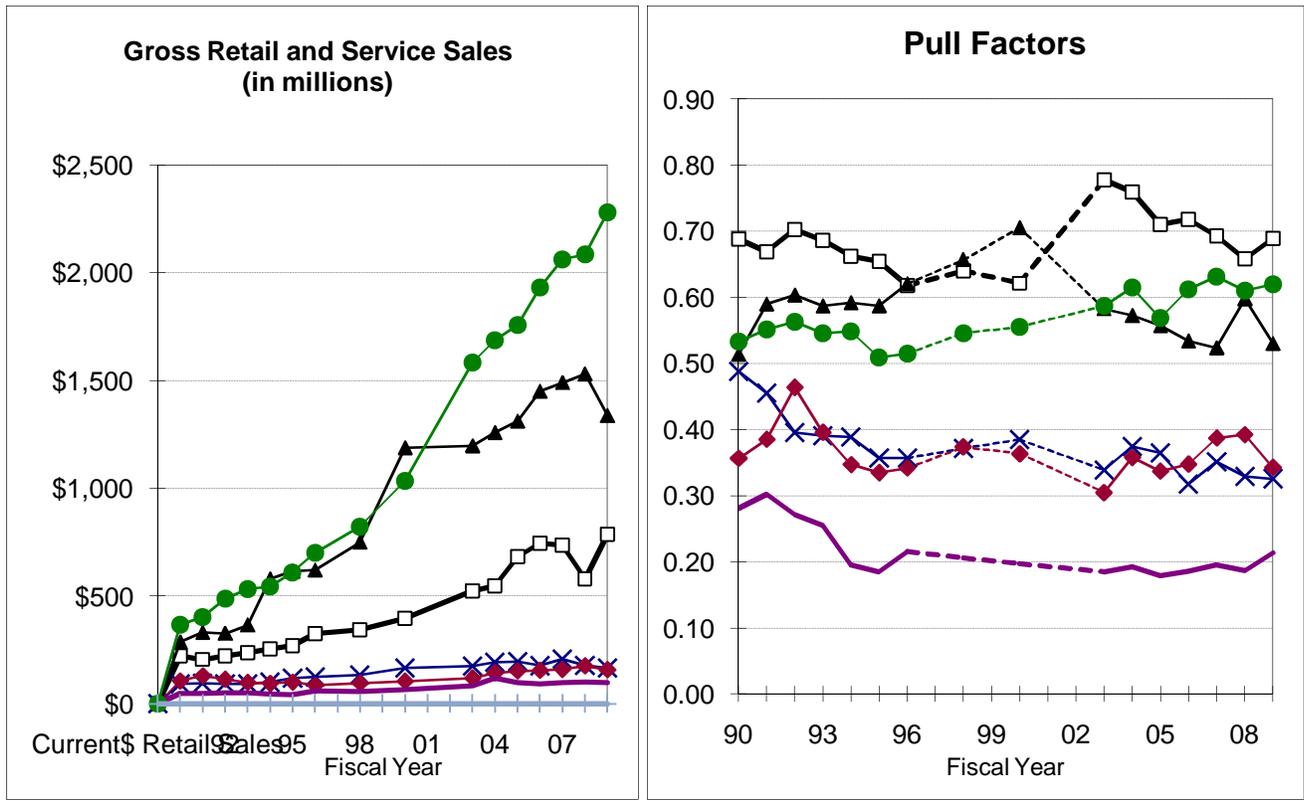
Eating & Drinking: Restaurants, donut shops, coffee house, cafeteria, caterers, taverns, and nightclubs,

Repair: Businesses that return equipment to working order. Examples: cars, lawnmowers, small engines, knives, shoes, computers, furniture, and appliances.

Personal Services: Barbers, beauty salons, tanning facilities, funeral homes, laundromats, dry cleaners, pet groomers, kennels, and photo finishing.

*Caution should be used when comparing pull factors before 2003 to those in later years due to the switch from SIC to NAICS.

Comparison with Neighboring Counties McLeod County



- McLeod County
- ✕ Meeker County
- Sibley County
- ▲ Carver County
- ◆ Renville County
- Wright County

Comparison with Neighboring Counties, 2009

Town	Population	Gross Sales (\$millions)	Taxable Sales (\$millions)	Number of Firms	Per Capita Taxable Sales	Pull Factor (Taxable Sales)
McLeod County	36,939	\$787.07	\$227.87	871	\$6,169	0.69
Carver County	92,107	\$1,337.23	\$437.25	1,748	\$4,747	0.53
Meeker County	23,154	\$166.28	\$67.54	495	\$2,917	0.33
Renville County	15,718	\$158.63	\$48.24	374	\$3,069	0.34
Sibley County	14,925	\$99.30	\$28.56	326	\$1,913	0.21
Wright County	121,907	\$2,280.73	\$676.40	2,510	\$5,549	0.62

Trade Area Analysis of Retail Sales

McLeod County

The following tables provide information on retail sales by merchandise category. "Potential sales" is a standard to which actual performance is compared. In calculating potential sales, population and income characteristics are taken into account. Potential sales can be used as a guideline or "par value" in analyzing retail strength.

Deviations from these norms can be analyzed to first judge whether they should be considered relevant. If the differences appear to be significant (whether in dollar amounts or relatively with percentages), additional consideration is merited. Categories with undesirable performance may be further examined for potential corrective action. It is also important to determine whether or not the situation is relatively uncontrollable due to external or extenuating circumstances. In cases of favorable differences from expectations, the positive aspects should be identified and built upon.

Trade Area Analysis by Merchandise Category, 2009

Merchandise Group	Potential Sales (\$millions)	Actual Sales (\$millions)	Variance Between Actual & Potential		Trade Area Pop. Gain or Loss	Number of Firms	Percent of Total Sales
			In Dollars (millions)	As % of Expected			
Vehicles & Parts	\$9.62	\$7.98	-\$1.65	-17.1%	-6,327	24	3.5%
Furniture Stores	\$6.94	\$5.49	-\$1.45	-20.9%	-7,715	18	2.4%
Electronics	\$9.40	\$12.88	+\$3.48	+37.0%	13,681	16	5.7%
Building Materials	\$23.26	\$43.71	+\$20.45	+87.9%	32,473	23	19.2%
Food, Groceries	\$16.98	\$20.08	+\$3.09	+18.2%	6,732	21	8.8%
Health, Personal Stores	\$3.19	\$1.52	-\$1.68	-52.5%	-19,398	10	0.7%
Gasoline Stations	\$4.90	\$6.58	+\$1.68	+34.4%	12,706	21	2.9%
Apparel	\$5.20	\$1.11	-\$4.09	-78.7%	-29,074	15	0.5%
Leisure Goods	\$7.10	\$1.83	-\$5.27	-74.3%	-27,433	34	0.8%
General Merchandise Stores	\$29.58	\$52.05	+\$22.47	+76.0%	28,066	15	22.8%
Miscellaneous Retail	\$8.78	\$6.25	-\$2.53	-28.9%	-10,658	115	2.7%
Amusement & Recreation	\$8.41	\$4.10	-\$4.30	-51.2%	-18,904	22	1.8%
Accommodations	\$8.43	\$2.53	-\$5.89	-70.0%	-25,841	8	1.1%
Eating & Drinking Places	\$37.07	\$27.87	-\$9.19	-24.8%	-9,161	61	12.2%
Repair, Maintenance	\$5.88	\$9.13	+\$3.25	+55.4%	20,454	98	4.0%
Personal Services, Laundry	\$4.16	\$1.69	-\$2.47	-59.4%	-21,959	94	0.7%
Total Taxable Retail & Service	\$261.82	\$227.87	-\$33.95	-13.0%	-4,790	871	100.0%

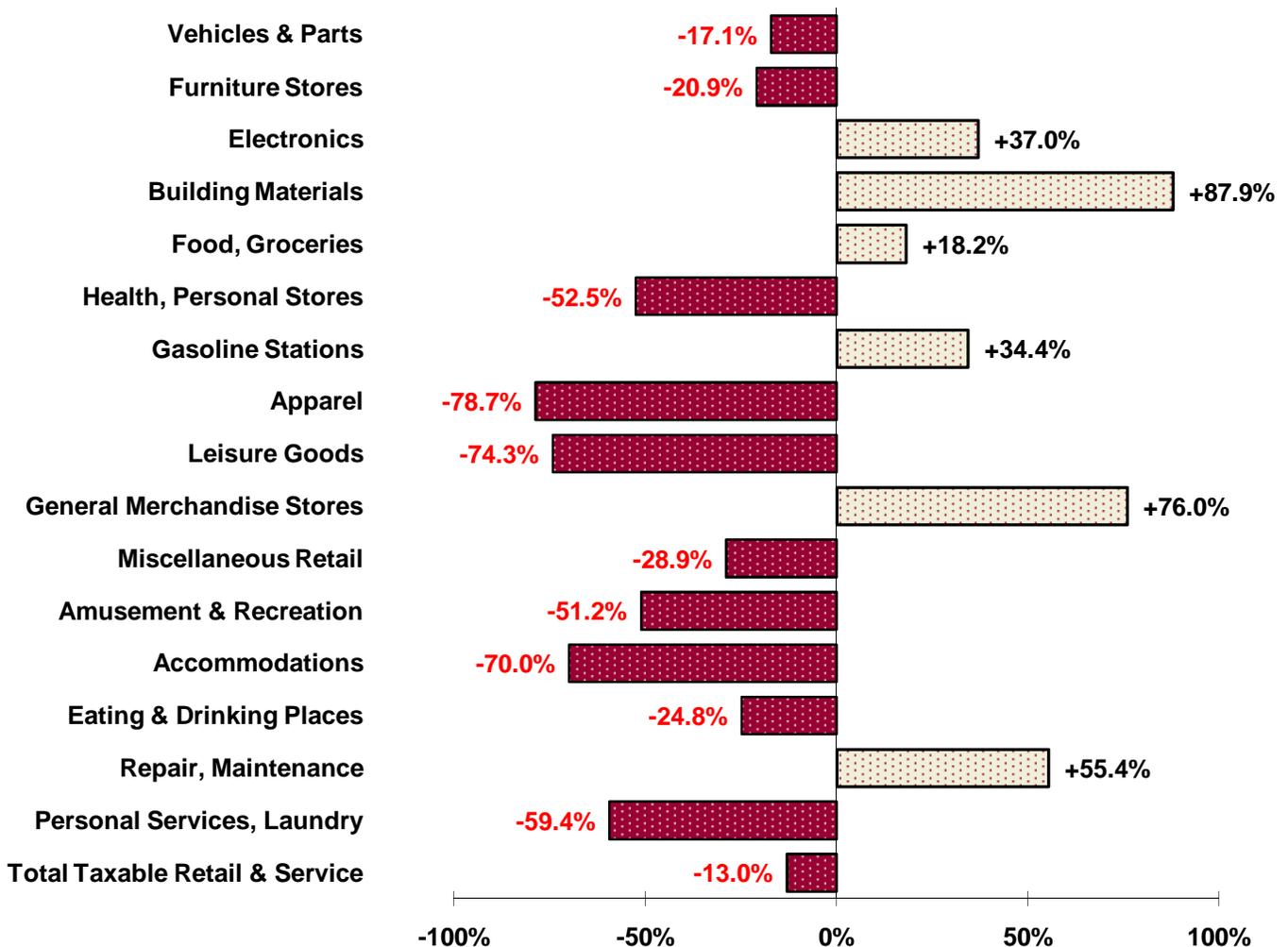
*All retail and service categories are included in Total Sales, including some categories not shown. Therefore, the merchandise groups shown here generally will not sum to Total Sales.

Summary of McLeod County Retail Trade

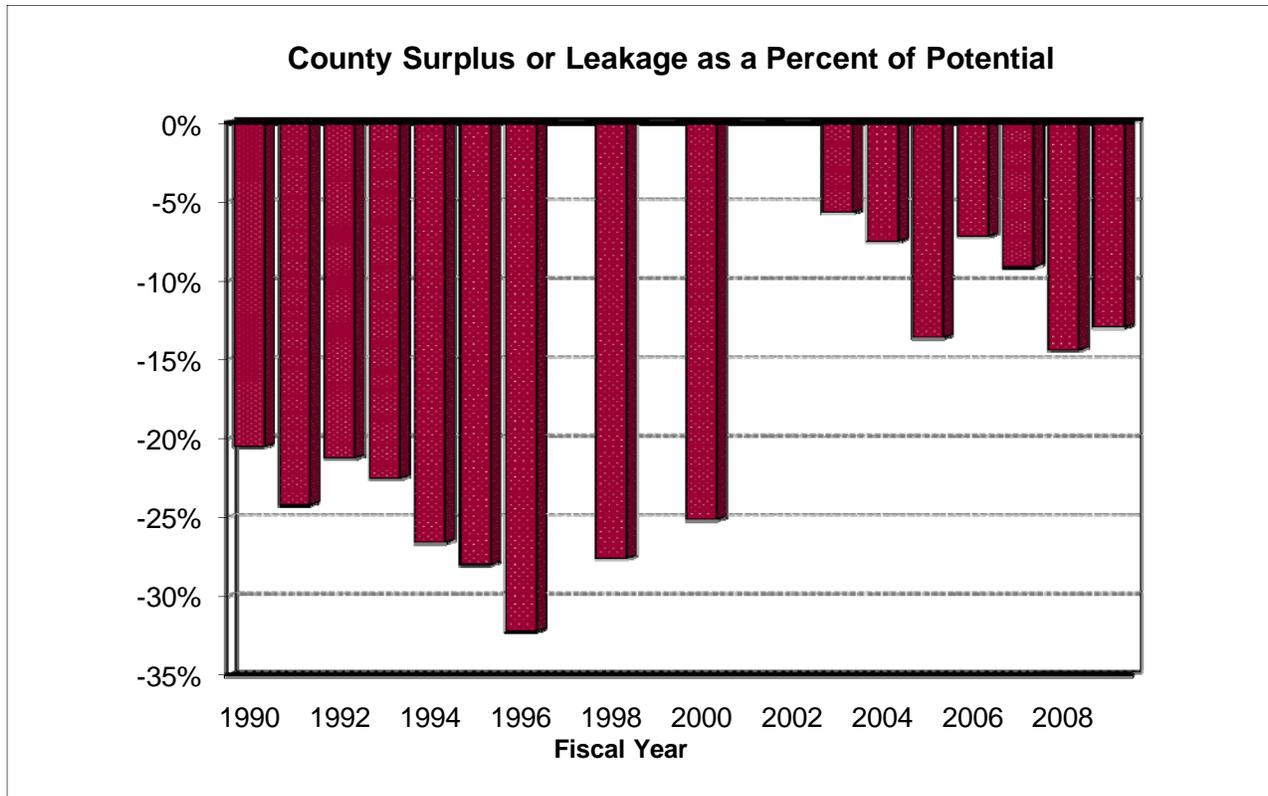
The chart below depicts the percentage amount McLeod County's actual sales were above or below potential sales in 2009 by merchandise group. Of the 16 merchandise categories with reported data, sales in 6 of the categories were above what would be expected based on the county's population and income characteristics as well as statewide spending patterns. The strongest merchandise group by this standard is the Building Materials category, which has a 87.9 percent surplus. Overall, McLeod County had a retail sales leakage of 13 percent.

It is important to note that variations in a county's relative retail performance may occur for a variety of reasons, some of which are beyond the control of local policy. Proximity to larger population centers, management, marketing, and transportation patterns are just a few factors that can cause the retail sales of a particular county to deviate substantially from potential sales. It is important that decision-makers consider these influences when constructing policies, plans, or projects.

Percentage Above or Below Potential Sales, 2009



McLeod County Retail Trade Surplus or Leakage



Fiscal Year	Population Estimate	Index of Income	Potential Sales (in millions)	Actual Sales (in millions)	Surplus or Leakage (in millions)	Surplus or Leakage as % of Potential	Trade Area Population Gain or Loss
1990	32,030	0.87	\$121.9	\$96.9	-\$25.0	-20.5%	-6,578
1991	32,224	0.88	\$124.6	\$94.4	-\$30.2	-24.2%	-7,811
1992	32,472	0.89	\$140.2	\$110.4	-\$29.8	-21.3%	-6,908
1993	32,757	0.89	\$146.3	\$113.3	-\$33.0	-22.6%	-7,392
1994	32,956	0.90	\$162.7	\$119.4	-\$43.3	-26.6%	-8,774
1995	33,118	0.91	\$171.7	\$123.6	-\$48.1	-28.0%	-9,282
1996	33,563	0.91	\$205.0	\$138.8	-\$66.1	-32.3%	-10,829
1997	33,709	0.92	NA	NA	NA	NA	NA
1998	34,142	0.88	\$210.4	\$152.2	-\$58.1	-27.6%	-9,434
1999	34,552	0.87	NA	NA	NA	NA	NA
2000	34,898	0.83	\$220.3	\$164.9	-\$55.5	-25.2%	-8,786
2001	35,169	0.80	NA	NA	NA	NA	NA
2002	35,403	0.81	NA	NA	NA	NA	NA
2003	35,864	0.82	\$263.8	\$248.8	-\$15.0	-5.7%	-2,044
2004	36,190	0.82	\$275.1	\$254.4	-\$20.7	-7.5%	-2,721
2005	36,636	0.82	\$286.8	\$247.7	-\$39.1	-13.6%	-4,995
2006	37,279	0.77	\$276.8	\$256.9	-\$19.9	-7.2%	-2,681
2007	37,220	0.76	\$276.0	\$250.7	-\$25.3	-9.2%	-3,410
2008	37,165	0.77	\$273.3	\$233.8	-\$39.5	-14.4%	-5,365

Demographic Characteristics

Income, 2004

Total Personal Income is derived from the Bureau of Economic Analysis data. Median household income and income distribution data are obtained from the 2004 Census estimates. Median household income represents the midpoint of income for all households in the town. The index of income measures the county's per capita income relative to the state. For example, an index number of 110 indicates the county's per capita income is 10 percent above the state average (which was \$36,162 in 2004).

	Total Personal Income (\$000)	Median Household Income	Index of Income
McLeod County	\$1,076,357	\$49,249	82.2
Carver County	\$3,522,235	\$75,716	119.0
Meeker County	\$641,682	\$45,519	76.3
Renville County	\$443,511	\$41,631	73.6
Sibley County	\$402,062	\$45,278	72.9
Wright County	\$3,201,463	\$63,448	82.7
State	\$184,571,393	\$51,202	100.0

Income Distribution by Household, 2000

	Less than \$20,000	\$20,000 to \$39,999	\$40,000 to \$59,999	\$60,000 and over
McLeod County	16.5%	26.3%	24.4%	32.9%
Carver County	9.3%	16.6%	18.9%	55.2%
Meeker County	20.7%	28.1%	22.9%	28.3%
Renville County	21.2%	31.7%	25.6%	21.6%
Sibley County	21.3%	26.4%	25.7%	26.6%
Wright County	12.3%	20.7%	23.6%	43.4%
State	17.6%	24.2%	21.3%	36.8%

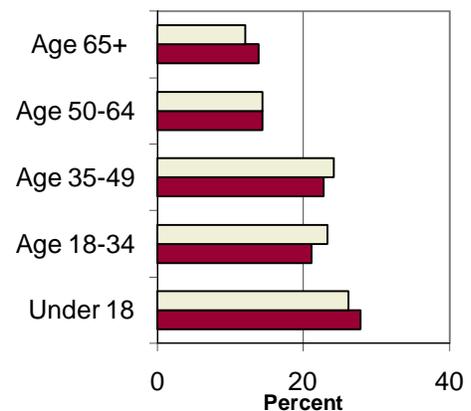
Relative to the state, McLeod County has fewer low-income households (earning less than \$20,000 annually) and fewer higher-income households (earning more than \$60,000 annually).

Population

In 2000, McLeod County had 13,478 households and an average of 2.59 persons per household. There were 1.9 million households statewide with an average of 2.59 persons per household. Compared to the state, McLeod County had a higher proportion of young people (under 18) and a higher proportion of older people (age 65+).

Age Distribution of Population, 2000

	McLeod County		State	
		%		%
Total	34,898		4,919,479	
Under 18	9,711	27.8	1,286,894	26.2
Age 18-34	7,365	21.1	1,143,572	23.2
Age 35-49	7,952	22.8	1,188,429	24.2
Age 50-64	5,028	14.4	706,318	14.4
Age 65+	4,842	13.9	594,266	12.1



State of Minnesota Per Capita Taxable Retail Sales & Threshold Levels for Selected Goods and Services

2009

Threshold level refers to the number of *people per business*, which can be used as a general guide for determining the "critical mass" necessary to support a business. These are broad averages for the state as a whole and do not reflect differences in income, tourism, agglomeration, establishment, etc. Further, the business counts are based on the number of sales tax returns filed and are converted to "full-time equivalents." Multiplying *people per business* by *sales per capita* yields average sales per firm. In addition to state averages, averages for the non-metropolitan regions were calculated by excluding the seven county Minneapolis-St. Paul metropolitan region.

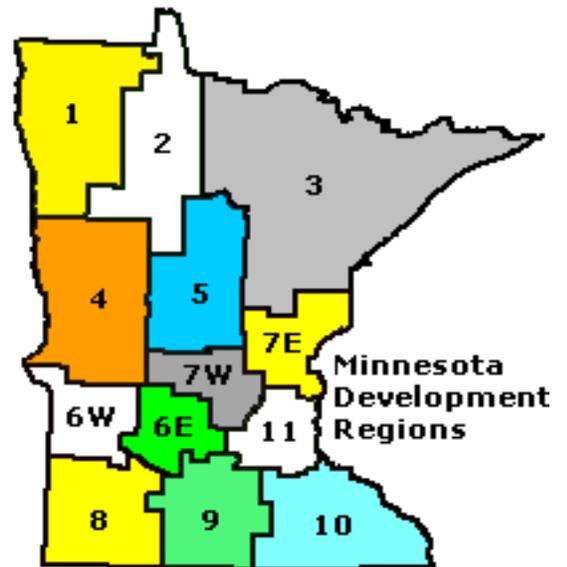
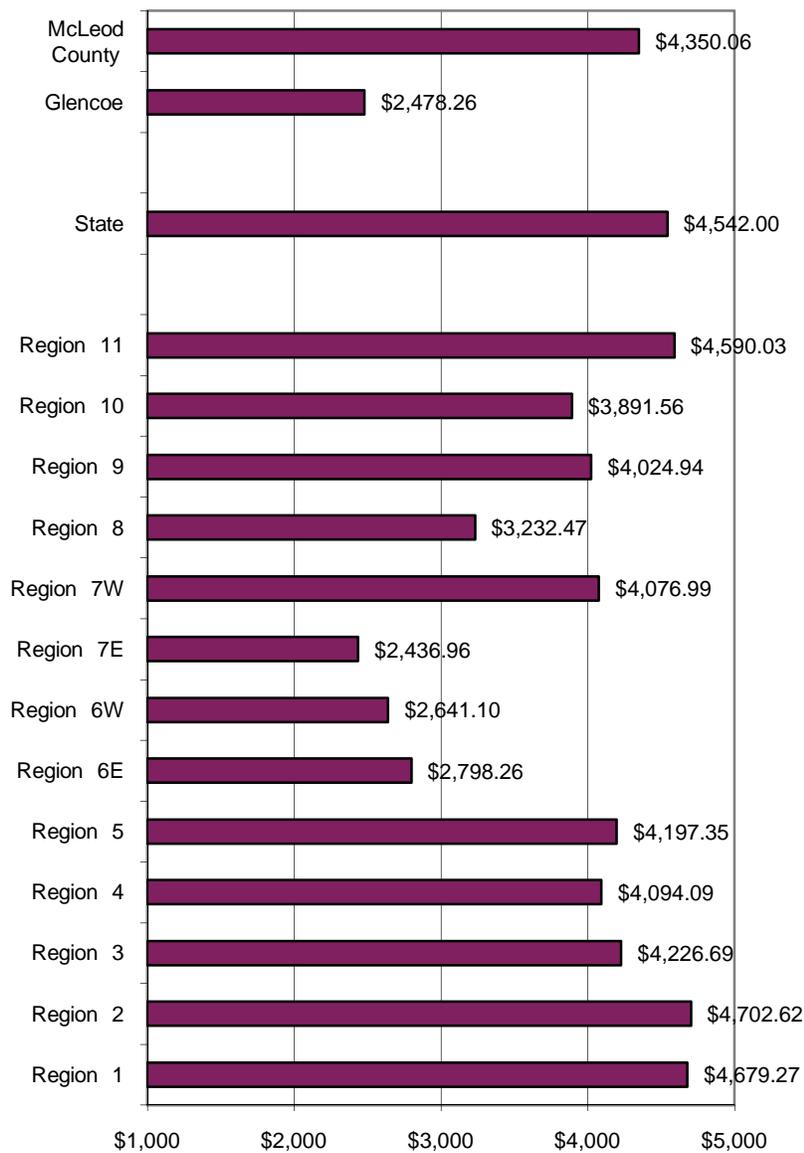
<i>Business Activity / Store Type</i>	<i>People Per Business</i>		<i>Sales Per Capita</i>		
	State	Non-Metro	State	Non-Metro	Glencoe
RETAIL TRADE					
441 Vehicles, Parts	1,733	1,341	\$329.24	\$320.28	NA
442 Furniture Stores	2,207	2,569	\$237.58	\$157.16	NA
443 Electronics	2,710	3,655	\$321.44	\$142.01	NA
444 Building Materials	2,074	1,593	\$795.78	\$820.47	NA
445 Food and Beverage Stores	1,432	1,282	\$580.90	\$500.45	\$872.33
446 Health, Personal Stores	2,974	3,595	\$109.15	\$60.41	NA
447 Gasoline Stations	2,429	1,841	\$167.51	\$199.14	\$237.58
448 Clothing & Accessory Stores	1,297	1,674	\$177.96	\$97.20	NA
451 Leisure Goods	1,160	1,115	\$242.92	\$162.13	\$9.62
452 General Merchandise	4,356	3,427	\$1,011.86	\$1,049.73	NA
453 Miscellaneous Merchandise	342	328	\$300.36	\$224.74	\$1,313.15
454 Non-store Retail	773	881	\$267.06	\$71.51	\$45.58
Retail Total			\$4,541.74	\$3,805.22	\$2,478.26
INFORMATION					
511 Publishing Industry	7,184	18,331	\$24.77	\$0.91	
512 Movie & Recording Industry	12,509	44,808	\$23.28	\$9.63	
515 Broadcasting	30,797	73,322	\$96.34	\$3.10	
516 Info -Internet Publ/Brcst	117,027	NA	\$0.14	NA	
517 Telecommunications	5,951	NA	\$794.99	NA	
518 Internet Service	6,929	NA	\$67.59	NA	
519 Other Information Services	3,273	NA	\$162.38	NA	
FINANCE AND INSURANCE					
522 Credit Intermediation	6,376	7,907	\$28.61	\$4.14	
523 Securities, Commodities	22,797	172,831	\$3.18	\$0.19	
524 Insurance Carriers	10,031	24,945	\$2.08	\$0.29	
525 Funds, Trusts	122,470	NA	\$4.68	NA	
REAL ESTATE AND RENTAL AND LEASING					
531 Real Estate	2,934	4,859	\$30.93	\$17.60	
532 Rental, Leasing Services	2,549	3,628	\$258.41	\$71.00	
533 Lessors Nonfinancial Assets	376,158	NA	\$0.32	NA	
PROFESSIONAL, SCIENTIFIC, AND TECHNICAL SERVICES					
541 Prof, Scientific, Technical Services	441	754	\$221.14	\$66.70	
551 Mgmt Of Companies	22,897	78,053	\$9.20	\$2.05	
ADMINISTRATIVE & SUPPORT; WASTE MGMT & REMEDIATION SVCS					
561 Admin, Support Services	497	568	\$16.50	\$115.74	
562 Waste Mgmt, Remediation	12,391	14,489	\$12.72	\$0.57	
EDUCATIONAL SVCS; HEALTH & SOCIAL ASSISTANCE					
611 Educational Services	4,233	5,614	\$16.50	\$14.54	
621 Health -Ambulatory Care	1,207	1,508	\$12.72	\$8.51	
622 Health -Hospitals	37,086	142,332	\$13.57	\$8.13	
623 Health -Nursing,Home Care	13,932	16,239	\$1.49	\$0.92	
624 Health -Social Assistance	14,507	30,628	\$2.60	\$2.05	
ARTS, ENTERTAINMENT & RECREATION					
711 Performing Art, Spectator Sports	2,865	4,481	\$55.92	\$7.46	
712 Museums, Historical Sites	30,441	71,166	\$4.27	\$0.44	
713 Amusement, Gambling, Recr	2,256	1,868	\$287.56	\$136.94	
ACCOMMODATION & FOOD SERVICES					
721 Accommodation	2,075	1,181	\$288.26	\$272.63	NA
722 Food Services, Drinking Places	466	446	\$1,268.02	\$952.31	\$761.35
OTHER SERVICES					
811 Repair, Maintenance	563	419	\$201.08	\$204.42	
812 Personal, Laundry Service	592	516	\$142.30	\$50.23	
TOTAL RETAIL AND SERVICES			\$8,956.59	\$6,536.92	

Compare the Community to the Region

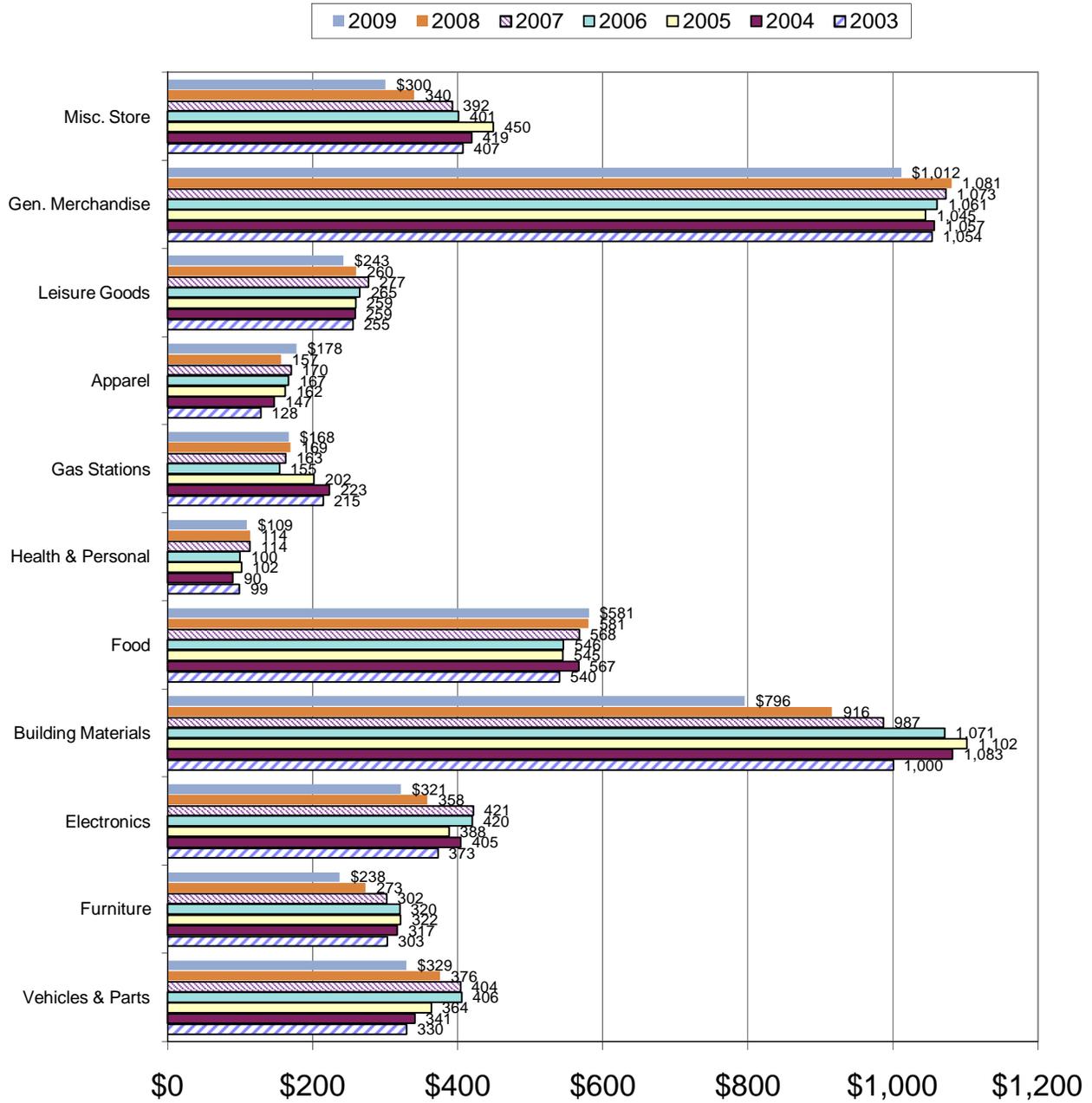
Glencoe and McLeod County

On other pages of this report we compared communities using a combination of retail sectors and service sectors. The information on this page only includes businesses in Retail Trade and does not include service sectors. The retail trade sectors include the following: building materials, motor vehicles & parts, apparel, food stores, electronics, convenience stores, leisure goods, health stores, furniture, general merchandise, non-store retail, and miscellaneous stores.

Retail Sales per capita



Minnesota Taxable Sales per Capita Trend



Labor Shed and Commute Shed

Glencoe



Home Destination Report - Where Workers Live Who are Employed in the Selection Area - by Counties

Total Primary Jobs

	2009	
	Count	Share
Total Primary Jobs	1,802	100.0%

Jobs Counts by Counties Where Workers Live 2009

	Count	Share
McLeod County, MN	1,223	67.9%
Sibley County, MN	244	13.5%
Carver County, MN	104	5.8%
Scott County, MN	28	1.6%
Meeker County, MN	24	1.3%
Renville County, MN	24	1.3%
Dakota County, MN	14	0.8%
Wright County, MN	12	0.7%
Hennepin County, MN	10	0.6%
Blue Earth County, MN	9	0.5%
All Other Locations	110	6.1%

Jobs Counts by Cities Where Workers Live 2009

	Count	Share
Glencoe	606	33.6%
Hutchinson	136	7.5%
Lester Prairie	77	4.3%
Arlington	46	2.6%
Gaylord	45	2.5%
Brownton	32	1.8%
Winsted	29	1.6%
Norwood Young America	28	1.6%

Work Destination Report - Where Workers are Employed Who Live in the Selection Area - by Counties

Total Primary Jobs

	2009	
	Count	Share
Total Primary Jobs	2,544	100.0%

Jobs Counts by Counties Where Workers are Employed 2009

	Count	Share
McLeod County	1,039	40.8%
Carver County	506	19.9%
Hennepin County	434	17.1%
Ramsey County	117	4.6%
Sibley County	78	3.1%
Scott County	64	2.5%
Wright County	24	0.9%
Dakota County	22	0.9%
Kandiyohi County	21	0.8%
Anoka County	20	0.8%
All Other Locations	219	8.6%

Jobs Counts by Cities Where Workers are Employed 2009

	Count	Share
Glencoe	606	23.8%
Hutchinson	191	7.5%
Waconia city, MN	190	7.5%
Eden Prairie	150	5.9%
Chaska city	94	3.7%
Maplewood	74	2.9%
Chanhassen	68	2.7%
Norwood Young America ci	66	2.6%